Guide to the Caldwell B. Esselstyn Papers

MS 1171



compiled by R. Joseph Anderson, Jo-Anne Woolner, and Sharon Laist

September 1981

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Table of Contents

Collection Overview	3
Requesting Instructions	3
Administrative Information	4
Immediate Source of Acquisition	4
Conditions Governing Use	4
Preferred Citation	4
Related Material	
Biographical / Historical	4
Scope and Contents	6
Arrangement	9
Series I: Correspondence, 1945-1975	10
Series II: Principal Professional Activities, 1946-1974	45
Series III: Other Professional Activities, 1952-1973	63
Series IV: Writings, 1949-1974	78
Series V: Reference, 1955-1970	79
Selected Search Terms	80

Collection Overview

REPOSITORY: Manuscripts and Archives

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CALL NUMBER: MS 1171

CREATOR: Esselstyn, Caldwell B., 1902-1975

TITLE: Caldwell B. Esselstyn papers

DATES: 1945-1964

PHYSICAL DESCRIPTION: 40 linear feet (96 boxes)

LANGUAGE: English

SUMMARY: Correspondence, professional files, subject files, writings, personal and family

papers, and printed material. The papers document Esselstyn's pioneering work as founder and director of the Rip Van Winkle Clinic in New York state (1946-1964). The papers also chart Esselstyn's career as director of the Community Health Association of Detroit (1964-1967), as associate director of the New York Metropolitan Regional Medical Program (1967-1968), as a member of the Health Insurance Benefits Advisory Council (1967-1971), and his post as vice chairman of the board of directors of the Health Insurance Plan of Greater New York. There is only a small amount of personal, family, and financial papers. These papers form part of the Contemporary Medical

Care and Health Policy Collection.

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Key to the container abbreviations used in the PDF finding aid:

b. box

f. folder

Administrative Information

Immediate Source of Acquisition

Gift of Mrs. Caldwell B. Esselstyn in 1980.

Conditions Governing Use

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Preferred Citation

Caldwell B. Esselstyn Papers. Manuscripts and Archives, Yale University Library.

Related Material

Contemporary Medical Care and Health Policy Collection, Manuscripts and Archives, Yale University Library.

Biographical / Historical

Caldwell B. Esselstyn, physician and health care administrator, was a pioneer in the field of prepaid group practice. Born in New York City, he was educated at Yale University (A.B., 1925) and Columbia University College of Physicians and Surgeons (M.D., 1929). Following a residency in surgery at Columbia Presbyterian Hospital, Esselstyn established a successful surgical practice in New York City. His patients included Lou Gehrig, Ed Wynn, and other celebrities.

In 1941 Esselstyn returned to Columbia County, New York, where his family had lived since the seventeenth century, and established his surgical practice. The existing health care services in the county evinced problems similar to those in other economically depressed rural areas: many residents were unable to afford adequate medical care: there were few qualified medical specialists and the area was not attractive to young specialists; there were no preventive health care programs; and the population was scattered geographically.

In June 1946 Esselstyn established the Rip Van Winkle Foundation in an effort to meet the health care needs of the area (the foundation name, suggested by Ed Wynn, was intended to be distinctive and to evoke the atmosphere of the Hudson River Valley). Esselstyn was convinced that good medical care required group practice, and the foundation's major activities were organized, in the Rip Van Winkle Clinic, staffed by Rip Van Winkle Medical Associates. In addition to the problem of attracting medical specialists, Esselstyn intended that the foundation would address the other problems of rural medicine and would create a national model for health care delivery in rural areas.

At the same time Esselstyn was forced to contend with the problems common to group medical practice during the period: (1) opposition from organized medicine and (2) lack of public or private grant funds to meet the high costs of acquiring facilities and beginning operation. Columbia County had a relatively high

physician population despite the lack of specialists, and members of the local medical society both feared encroachment and reflected the American Medical Association's hostility toward group practice. The local society attempted to obstruct the foundation by forcing it to accept responsibility for treating the medically indigent in the county and by influencing local banks against making loans to the foundation. The society also harassed clinic physicians, and twice censured Esselstlyn.

The Rip Van Winkle Clinic quickly achieved notable success in spite of inadequate funding and hostility from the county medical society. Esselstyn attracted young, board qualified specialists by setting high standards and creating academic and cultural programs. The clinic established a variety of preventive health programs, including the first Cancer Detection Center in upstate New York (1947), an annual review exam which attracted patients from throughout the state, and an innovative health education service. In order to meet the needs of the outlying population, the Rip Van Winkle Clinic became perhaps the first group practice plan in the country to establish satellite branches.

The foundation approached the problem of providing affordable health care by establishing a schedule of fixed fees which initially were equivalent to the rates then charged by "free" out-patient departments in New York City hospitals and clinics. In 1955 the clinic achieved a prepayment option by becoming one of only two medical facilities outside of the metropolitan area to be accepted for affiliation by the Health Insurance Plan of Greater New York, Inc. (H.I.P.). By joining H.I.P. Columbia County residents could cover all of their medical expenses by paying one regular fee.

The success which Esselstyn and the Rip Van Winkle Foundation achieved in dealing with the problems of rural health care soon began to attract national attention. The clinic became an important port of call for academicians, health care professionals, community organizers, and legislators, and Esselstyn achieved recognition as an innovative health care administrator.

In 1955 Esselstyn was appointed to the Public Health Council of the New York State Department of Health (1955-1963), and he began to play an active role in the American Public Health Association, Medical Care Section and the Group Health Association of America. Personal warmth, eastern establishment credentials, and a reputation as a successful surgeon made him an especially effective spokesman for group practice, national health insurance and other proposals which were branded by the American Medical Association and other opponents as socially radical or medically naive. In 1960 he was elected chairman of the A.P.H.A. Medical Care Section and president of the Group Health Association of America, and early in the following year he began organizing support for the most controversial health care legislation of the time--federally sponsored health insurance for the aged.

On March 27, 1962 Esselstyn and other physicians met with President Kennedy to express their support for the legislation, and the meeting received national media attention. The Physicians Committee for Health Care for the Aged through Social Security, formally established on March 28, 1962, with Esselstyn as chairman, was made up of distinguished, politically moderate physicians. The committee's support helped to counterbalance the opposition of the A.M.A. and other conservative groups to what became the Medicare Act (1965).

In his role as a national spokesman for health care, Esselstyn maintained that adequate, modern health services required group practice and that group practice, to be viable, required government support for health services. The Rip Van Winkle Foundation illustrated his message. Despite its success both in meeting the health care needs of Columbia County and in providing a national model for the organization and delivery of health services in rural areas, the foundation's financial problems continued to mount during the 1950s and early 1960s. Esselstyn's ongoing fund raising efforts were only partially successful, and prepayment was unable to get a foothold in the economically depressed area. The clinic also experienced continuing opposition from the Columbia County Medical Society and, in the early 1960s, dissension among the medical staff on a number of issues, especially salaries. In July 1964 the clinic, unable to meet its expenses, closed. The Rip Van Winkle Foundation, however, continued to operate and in 1975 was renamed the Caldwell B. Esselstyn Foundation.

In August 1964 Esselstyn accepted the directorship of the Community Health Association (C.H.A.) of Detroit. The C.H.A. had been founded in 1957 by the United Auto Workers and began operations in 1960. Although officially a community group practice prepayment plan which operated independently of the

union, the C.H.A. had remained dependent on the U.A.W. for funding and membership. Esselstyn accepted the directorship on the understanding that the plan would become progressively more community oriented and independent of U.A.W. control.

Although Esselstyn achieved some success in expanding the C.H.A. program, his three year term as director (1964-1967) was characterized by growing conflict with Melvin A. Glasser, director of the U.A.W. Social Security Division, and other union officials. The major issue in the conflict was Esselstyn's desire to see the C.H.A. expand into a community health plan, versus the U.A.W.'s attempts to increase benefits for union members.

While in Detroit Esselstyn continued to play an influential national role in health polity. He was appointed as one of the original members of the Health Insurance Benefits Advisory Council, created by the 1965 Medicare legislation, and he was reappointed to a regular four year term in 1967. The council advised the Secretary of Health, Education, and Welfare on policy to implement the Medicare programs, and it later incorporated the duties of the National Medical Review Committee. Also in 1967 Esselstyn was elected vice-chairman of the board of directors of the Health Insurance Plan of Greater New York, Inc., one of the oldest and best known group practice prepayment plans.

Following his resignation from the Community Health Association in 1967 Esselstyn returned to New York where he served as associate director of the New York Metropolitan Regional Medical Program from 1967 to 1968. Citing the "severe limitations of the program" (See Series III, Box 48, folder 385, federal job application 1 Nov 1971) Esselstyn left to join the New York Bureau of Emergency Services. From 1968 until 1972, when he reached the mandatory retirement age of 70, he served as its director.

Despite chronic illness (he developed cancer in 1970) Esselstyn continued working, and following his retirement he served, until 1974, as a part-time consultant with the Department of Health, Education, and Welfare, Health Maintenance Organization Service.

Esselstyn died in Claverack, Columbia County, New York on March 11, 1975.

Scope and Contents

The Caldwell B. Esselstyn Papers, part of the Contemporary Medical Care and Health Policy Collection, are made up of thirty-nine linear feet of correspondence, professional papers, organization files, writings, and print material. More than half the papers date from Esselstyn's career as director of the Rip Van Winkle Clinic (1946-1964). The later papers (1964-1975) are less complete but include extensive correspondence files.

The Esselstyn Papers provide Interesting coverage of the origins and development of prepaid group practice from the mid 1940s through the mid 1970s and of the organization and delivery of health care in rural areas. They also include valuable information on efforts to implement a national health insurance program for the elderly (Medicare) as well as on a variety of other medical care and health policy programs and issues during the period.

The papers are organized in five series: CORRESPONDENCE, PRINCIPAL PROFESSIONAL ACTIVITIES, OTHER PROFESSIONAL ACTIVITIES, WRITINGS, and REFERENCE.

Series I, GENERAL CORRESPONDENCE, is organized in three sections: Correspondence, 1945-1964, Correspondence & Subject Files, 1964-1975, and Personal Correspondence. The Correspondence, 1945-1964 section is made up of Esselstyn's professional correspondence while he was director of the Rip Van Winkle Clinic (through July 1964). The section includes exchanges with directors and other officials of the Rip Van Winkle Foundation, associates in a variety of medical and health services fields, friends, local and state community leaders, professional societies and organizations, and others. The section provides information on Esselstyn's activities and interests, his developing national influence in group practice and medical care, and his opinions on a variety of health and social issues.

Most of the significant correspondence concerning the Rip Van Winkle Foundation in *Correspondence,* 1945-1964 is listed and cross referenced in the *Rip Van Winkle Foundation* section (see Series II,

PRINCIPAL PROFESSIONAL ACTIVITIES). The correspondence with Allan A. Ryan, foundation chairman, and exchanges with Laurence J. Ackerman regarding prepayment (1955 Jun 2) and with Edwin F. Blair concerning clinic finances (1959 Jan 28) are of special note. The papers as a whole contain little information on Esselstyn's patients, but this section does include a few letters from patients or their relatives.

Correspondence with leaders in health and social policy develops in the early 1950s and becomes increasingly more voluminous over time. Individuals represented in the section include George Baehr, David P. Barr, Morris Brand, Lester Breslow, Agnes Brewster, James Brindle, Wilbur J. Cohen, George Crile, Jr., Nelson H. Cruikshank, Michael M. Davis, Isidore S. Falk, Leslie A. Falk, Franz Goldman, Lorin E. Kerr, Margaret C. Klem, Isidor Melamed, M. Allen Pond, C. Rufus Rorem, Cecil G. Sheps, Milton Terris, and Ray E. Trussell.

Both the first and second sections of Series I contain correspondence with Benjamin Spock, a friend and former classmate, which covers personal and professional concerns. Other correspondence of special interest in the section includes exchanges with Norton Sager Brown, a former associate and private practitioner, regarding prepaid group practice and a letter to Aims C. McGuiness (1959 Jun 19) concerning the American Medical Association.

The Correspondence & Subject Files, 1964-1975 section represents the continuation of Esselstyn's professional correspondence and dates from August 1964 through 1975. The section consists primarily of correspondence but also includes reports, printed matter and other material.

The section reflects Esselstyn's succession of professional appointments during the period, but in general the correspondents and subjects covered are the same or similar to those in the first section. There are a number of letters to friends and associates informing them of the closing of the Rip Van Winkle Clinic, and a letter to Milton C. Rose (1965 Dec 12) includes a description of the clinic's financial problems. An exchange with Rolf Scholdager (1968 Apr) explains why he resigned from the Community Health Association is of special interest.

The first two sections of the CORRESPONDENCE series contain cross references to most of the significant correspondence in Series II, PRINCIPAL PROFESSIONAL ACTIVITIES, and Series III, OTHER PROFESSIONAL ACTIVITIES. However, there are no cross references between the two sections. The names in both sections must be reviewed to find all of the correspondents in the papers.

The third section in Series I, *Personal Correspondence*, contains exchanges with Esselstyn's family and correspondence regarding a variety of personal activities, including alumni associations, expense accounts and honoraria. More interesting are the 1964 inquiries regarding employment (folder 488).

Series II, PRINCIPAL PROFESSIONAL ACTIVITIES, contains Esselstyn's files from his professional appointments for the years 1946 to 1974. The series is organized in five sections: *Rip Van Winkle Foundation, Community Health Association, New York Metropolitan Regional Medical Program, New York State Department of Health, Bureau of Emergency Services,* and *United States Department of Health, Education, and Welfare, Health Maintenance Organization Service.*

The *Rip Van Winkle Foundation* section makes up more than half of the series and is organized in five subsections: General Papers, Business Records, Programs and Projects, Publications and Photographs, and Reference Material. The papers, which primarily cover the period 1946 to 1964 but include a few items through 1968, are not complete, but they provide information on the organization of the foundation, the functioning of the clinic, fund raising and a number of medical programs and projects. The General Papers subsection contains a few administrative papers (e.g., board and committee minutes, annual reports) and correspondence and subject files. The latter include correspondence with clinic staff, the Columbia County Medical Society, the Health Insurance Plan of Greater New York, Inc., and other individuals and organizations; the files also contain cross references to relevant correspondence in Series I. The Business Records sub-section contains financial records (including fund raising correspondence) and material regarding personnel recruitment. The Programs and Projects subsection covers seven topics and includes extensive subject correspondence. The Publications and Photographs subsection includes an almost complete run of the clinic *Proceedings* from 1949 to 1962, and Reference Material contains clippings from local newspapers which cover foundation activities from 1946 to 1964.

In addition to the material in the *Rip Van Winkle Foundation* section, Series V, REFERENCE, contains Esselstyn's desk calendars for the period and dictaphone recordings of a conference held to commemorate the tenth anniversary of the foundation. Tape recordings of the conference have been transferred to Historical Sound Recordings, Sterling Memorial Library.

The Community Health Association section is made up of a small number of personal office files which Esselstyn retained after his resignation from C.H.A.; nearly all of the papers date from 1964 to 1967. Although the section is small in volume, the Correspondence and the Administrative and Program Papers subsections provide a good deal of information on C.H.A.'s program and on Esselstyn's involvement with local and national health care issues. The correspondence with Melvin Glasser, Emil Mazey, and other United Auto Worker's officials, which also includes transcripts of telephone conversations, contains frank discussions of policy differences between Esselstyn and the union.

The last three sections in the series New York Metropolitan Regional Medical Program, New York State Health Department, Bureau of Emergency Services, and the Department of Health, Education, and Welfare, Health Maintenance Organization Service provide limited information on both the organizations' functions and on Esselstyn's activities. They typically include routine correspondence, occasional minutes and administrative files, and a variety of photocopied, mimeographed and printed materials. However, the files of the Committee on Health Careers for the Disadvantaged in the N.Y.M.R.M.P. section are an exception. Esselstyn chaired the committee, and the files document its activities.

Series III, OTHER PROFESSIONAL ACTIVITIES, is made up of Esselstyn's files from his participation in professional societies and other volunteer activities. The papers date from 1952 to 1973 and are organized in seven sections: American Public Health Association, Group Health Association of America, Health Insurance Plan of Greater New York, Inc., New York State Public Health Council, Physicians Committee for Health Care for the Aged through Social Security, and Public Affairs Committee, Inc.

The American Public Health Association section is made up primarily of papers of the A.P.H.A. Medical Care Section, of which Esselstyn was elected chairman in 1960. The Medical Care files include correspondence with Isidor Melamed, George Baehr, E. Richard Weinerman, Frederick Mott, Leslie Falk and other leaders in the field as well as minutes, memoranda and related material. The section also includes a few general papers and files of the Subcommittee on Medical Care of the Committee on Administrative Practice.

The *Group Health Association of America* section is the largest in the series and is organized in five subsections: Background Papers, Correspondence and Subject Files, Subdivisions, Programs and Institutes, and Reference. The papers date from 1953 to 1974 and provide extensive information on Esselstyn's role in the association and on the association's organization and activities.

Esselstyn was elected president of the G.H.A.A. in 1960, and the Correspondence and Subject Files subsection contains nine folders of his correspondence as president (arranged chronologically) as well as individual folders (arranged alphabetically) for Appalachian Regional Hospitals, James Brindle, W. Palmer Dearing, fund raising, Horace R. Hansen, Lorin E. Kerr, legislation, Frederick D. Mott, Saskatchewan group practice development, and other subjects and individuals for the years 1950 to 1974. The Background Papers subsection contains material on the founding of the G.H.A.A in 1958 and on its predecessor organizations. The Subdivisions subsection includes correspondence, minutes, and related material on the association's board of directors, committes, and divisions.

The Health Insurance Benefits Advisory Council section covers the years 1965 to 1970, the period of Esselstyn's membership, and consists primarily of agenda books, reports, procedural manuals, circulars, and technical correspondence which document the implementation and early operation of the Medicare section of the Social Security Amendments of 1965.

The bulk of the *Health Insurance Plan of Greater New York, Inc.* section is made up of minutes, memoranda and reports extending from 1962, when Esselstyn was appointed to the board of directors, through 1974. Esselstyn's involvement with H.I.P. began much earlier, however, and other series in the papers contain additional material on the plan (see especially Series I, folder 273, and Series II, folders 36-46).

The New York State Public Health Council section is divided into two subsections, General Papers and Meeting Files, and documents the last five years of Esselstyn's term (1955-1963) on the council. The

correspondence supporting and opposing Esselstyn's reappointment to the council (March-August 1961) is of special interest. The correspondence with Health Commissioner Herman E. Hilleboe and others covers a variety of health topics.

The Physicians Committee for Health Care for the Aged through Social Security section provides broad coverage of both the committee's origins and operation, and of the issue of federal health insurance for the aged. The Background Material subsection traces the development of the issue from the introduction of the Forand bill in 1957 through 1960. The correspondence and other material in General Papers documents the organization of the committee, plans for and reaction to the meeting with President Kennedy in March 1962, and promotional and other activities through 1965. The transcript of a 1966 oral history interview (folder 364) contains Esselstyn's account of the committee's development and operation. (NB: The transcript is copyrighted and may not be photocopied.)

Series IV, WRITINGS, is arranged chronologically. The series extends from 1949 to 1974, although the bulk of the material dates from 1960 forward. About one third of the series is made up of correspondence concerning speaking engagements, publications, and requests for reprints. The remainder consists of speech texts and notes, reprints, and drafts of articles and other writings. Some of the writings prior to 1960 deal with medical and surgical topics; after 1960 the series concerns the organization and delivery of health services.

Series V, REFERENCE, includes print material on medical care for the aged, the Saskatchewan doctors' dispute, and labor and health care. The series also contains Esselstyn's desk diaries and calendars and dictaphone belt recordings of a panel discussion presented by the Rip Van Winkle Foundation in 1956.

The Esselstyn Papers were donated to Yale University Library by Mrs. Caldwell B. Esselstyn in 1980.

Arrangement

Arranged in five series: I. General Correspondence. II. Principal Professional Activities. III. Other Professional Activities. IV. Writings. V. Reference.

Collection Contents

Series I: Correspondence, 1945-1975

9′ (21 boxes)

CORRESPONDENCE is organized in three sections: *Correspondence, 1945-1964, Correspondence & Subject Files, 1964-1975,* and *Personal Correspondence.* Each section is arranged chronologically.

Co	rrespondence	1945-1964
b. 1, f. 1	A	
b. 1, f. 2	Adams, Theodore	1959-1960
b. 1, f. 3	Abrams, Herbert K.	1957-1961
b. 1, f. 3	Ackerman, Laurence J.	1955
b. 1, f. 4	Akron Clinic	1959
b. 1, f. 5	Albany Medical College of Union University	1948-1964
b. 1, f. 5	American Arbitration Association See: box 18, folder 437 See: box 15, folder 374	
b. 1, f. 6-10	American Association of Medical Clinics	1954-1964
b. 1, f. 11	American Association of Medical Clinics, Retirement Fund	1956-1957
b. 1, f. 12	American Association of Medical Clinics, Retirement Fund	1959-1960
b. 2, f. 13	American Association of Retired People	1962-1964
b. 2, f. 14	American Board of Abdominal Surgery	1958-1960
b. 2, f. 14	American Cancer Society See: box 32, folder 176	
b. 2, f. 15	American Cancer Society, New York State Division	1959-1964
b. 2, f. 16	American College of Surgeons See also: <u>box 32, folder 176</u>	1949-1960
b. 2, f. 17	American Council for the Improvement of Medical Care, Organizing Committee	1955

b. 2, f. 18	American Federation of Labor and Congress of Industrial Organizations See also: <u>box 6, folder 151</u>	1955-1958
	See also: <u>box 10, folder 249-258</u>	
	See also: box 13, folder 306	
	See also: box 15, folder 376	
	See also: box 19, folder 456	
	See also: box 2, folder 31	
	See also: box 4, folder 80	
	See also: box 6, folder 132	
b. 2, f. 19	American Federation of Medical Centers	1952-1954
b. 2, f. 20	American Geriatrics Society	1951-1952
b. 2, f. 21	American Medical Association	1951-1964
	See also: <u>box 84, folders 331-364</u>	
b. 2, f. 22	American Medical Association, "Guide to Physician Relationships with Medical Care Plans"	1960-1961
b. 2, f. 23	American Optometric Association, Inc., Seminar on Social Health Care See also: <u>box 55, folders 62-63</u>	1958
b. 2, f. 24	American Surgical Association	1957
b. 2, f. 24	Appalachian Regional Hospitals, Inc.	
	See: <u>box 56, folders 64-69</u>	
b. 2, f. 25	Arneill, James R.	1960-1961
b. 2, f. 26	Arnstein (Elizabeth R.) Fund	1949-1964
	See also: box 2, folder 32	
b. 2, f. 26	Arnstein, Margaret	
b. 2, f. 26	Associated Medical Schools of Greater New York	
	See: <u>box 42, folders 311-374</u>	
b. 2, f. 27	Association of Teachers of Preventive Medicine	1957-1959
b. 2, f. 28	Austin, Edward B.	1950-1960
b. 2, f. 29	Axelrod, Solomon J.	1959-1963
b. 2, f. 30	В	

b. 2, f. 30	Baehr, George See: box 16, folder 393 See: box 19, folder 458 See: box 44, folder 340 See: box 78, folders 267-305	
	See: <u>box 84, folders 331-364</u> See: <u>box 1, folder 9</u>	
b. 2, f. 30	Ball, Robert See: box 84, folders 331-364	
b. 2, f. 31	Bamberger, Lisbeth	1957-1964
b. 2, f. 31	Bannon, Kenneth See: box 41, folder 297	
b. 2, f. 32	Barach, Alvan L.	1946-1960
b. 2, f. 33	Bard College	1955-1963
b. 2, f. 34	Barr, David P.	1949-1951, 1962
b. 3, f. 35	Bartlett, Marshall K.	1948-1962
b. 3, f. 35	Bassett (Mary Imogene) Hospital See: box 3, folder 41	
b. 3, f. 35	Baumgartner, Leona See <u>box 87, folders 365-370</u>	
b. 3, f. 36	Berger, Edward J.	1963
b. 3, f. 37	Berghold, William F.	1951-1957
b. 3, f. 38	Berry, Frank B.	1959-1961
b. 3, f. 38	Bixby, Burdell R.	1958-1961
b. 3, f. 39	Blair, Edwin Foster See also: box 10, folder 237 See also: box 81, folder 311	1946-1961
b. 3, f. 40	Blair, Paxton See: box 24, folder 51	1963
b. 3, f. 40	Blue Cross-Blue Shield See: box 39, folders 274-310	
b. 3, f. 40	Blue Cross of Michigan See: box 15, folder 379 See: box 14, folder 366	

b. 3, f. 41	Bordley, James, III	1948-1960
b. 3, f. 42	Boys' Club of New York	1958
b. 3, f. 43	Brand, Morris See also: <u>box 10, folder 255</u>	1955-1961
b. 3, f. 44	Breslow, Lester	1959-1963
b. 3, f. 45	Brewster, Agnes W.	1957-1964
b. 3, f. 46	Brightman, I. Jay	1957-1961
b. 3, f. 47	Brindle, James See also: box 1, folder 11 See also: box 41, folder 294	1960-1962
b. 3, f. 48	Brown, Howard J.	1962
b. 3, f. 49	Brown, Norton Sager See also: box 6, folder 160	1946-1959
b. 3, f. 50	С	
b. 3, f. 50	Campbell, James A. See: box 1, folder 5	
b. 3, f. 51	Canada, Department of National Health and Welfare	1955-1957
b. 3, f. 52	Carlino, Joseph F.	1963
b. 3, f. 52	Carroll, Terence E. See: box 16, folder 391 See: box 6, folder 157	
b. 3, f. 52	Carter, Richard	1958
b. 3, f. 52	Case, James H., Jr. See box 4, folder 87	
	See box 2, folder 32	
b. 3, f. 53	See box 2, folder 32 Caughey, John L., Jr.	1959-1960
b. 3, f. 53 b. 3, f. 54		1959-1960 1956-1964
	Caughey, John L., Jr.	
b. 3, f. 54	Caughey, John L., Jr. Century Association	1956-1964
b. 3, f. 54 b. 3, f. 55	Caughey, John L., Jr. Century Association Chatham Courier Co.	1956-1964 1955-1963

b. 3, f. 58	Clark, Henry T., Jr. See also: box 46, folder 365	1963
b. 3, f. 59	Clarke, Dana C.	1947, 1949, 1957-1958
b. 3, f. 59	Cleveland Clinic See: box 4, folder 79	
b. 3, f. 60	Clinic Managers Association	1950-1955
b. 3, f. 61	Cohen, Wilbur J. See also: box 84, folders 331-364	1961-1962
b. 3, f. 62	Cole, Lewis Gregory	1945-1946
b. 3, f. 63	Columbia County Community College Project	1957
b. 3, f. 64	Columbia County Conference on Youth	1960
b. 3, f. 65	Columbia County Department of Health	1956-1964
b. 3, f. 65	Columbia County Medical Society See: box 15, folder 380	
	See: <u>box 32, folder 176</u>	
	See: <u>box 34, folder 206</u>	
	See: box 81, folder 311	
	See: box 88, folder 3	
	See: <u>box 5, folder 111</u>	
b. 3, f. 66	Columbia County Tuberculosis and Health Association	1955-1962
b. 3, f. 67	Columbia University College of Physicians and Surgeons	1952-1958
b. 3, f. 68	Columbia University School of Public Health and Administration	1950, 1958-1964
b. 3, f. 69	Columbia University Teachers College	1960-1961
b. 3, f. 70	Committee for Medical Development	1961-1963
b. 4, f. 71	Community Health Foundation, Cleveland	1963-1964
b. 4, f. 72-73	Connecticut General Life Insurance Co.	1958-1961
b. 4, f. 72-73	Cooperative League of the U.S.A. See: box 20, folder 468	
b. 4, f. 74	Council of Social Agencies of Rochester and Monroe County, Inc.	1962
b. 4, f. 75	Council to Improve Medical Care	1956-1957
b. 4, f. 76	Count, Jerome	1960-1962
b. 4, f. 77	Cowles, Gardiner	1962

b. 4, f. 77	Cox, Gordon W.	1948-1956
b. 4, f. 78	Crane, A. Reynolds	1949-1956
b. 4, f. 79	Crile, George, Jr.	1955-1964
b. 4, f. 80	Cruikshank, Nelson H.	1959-1964
	See also: box 84, folders 331-364	
b. 4, f. 80	Cutting, Cecil See: box 14, folder 349	
L 4 £ 04		
b. 4, f. 81	D	
b. 4, f. 82	Davis, Michael M.	1957-1962
	See also: box 54, folder 51	
	See also: box 63, folder 146	
	See also: box 54, folder 48	
b. 4, f. 82	Dearing, W. Palmer	
	See: box 84, folders 331-364	
	See: box 57, folders 79-87	
b. 4, f. 83	Democratic National Committee	1960
b. 4, f. 84	Draper, Warren F.	1955, 1957
b. 4, f. 85	E	
b. 4, f. 85	Edelman, John	
	See: <u>box 87, folder 361</u>	
b. 4, f. 86	Elling, Roy H.	1960
b. 4, f. 86	Empire State Health Council, Inc.	1957-1960, 1964
b. 4, f. 87	English-Speaking Union of the United States	1963
b. 4, f. 87	Erickson, Robert	
	See: <u>box 40, folder 288</u>	
	See: box 14, folders 349-351	
b. 4, f. 88	F	
b. 4, f. 89	Falk, Isidore S.	1956-1964
	See also: box 1, folder 11	
	See also: box 63, folder 146	
	See also: box 1, folder 9	
b. 4, f. 90	Falk, Leslie A.	1959-1963
	See also: box 18, folder 448	

b. 4, f. 91	Farrell, J. Cottrell	1958-1960
b. 4, f. 91	Feldman, Louis See: box 78, folders 267-305	
b. 4, f. 92	Ficke, Gladys	1948-1951, 1963
b. 4, f. 93	Fisher, A. Murray	1948-1959
b. 4, f. 94	Fiske, Robert B.	1955-1961
b. 4, f. 94	Flaherty, John Preston	1948-1960
b. 4 , f. 94	Fleming, Scott See: box 14, folders 350-351	
b. 4, f. 95	Frantz, Virginia Kneeland	1949-1960
b. 4, f. 95	Freeman, Victor J.	1955-1959
b. 4, f. 95	Frost, Benson R.	1948-1963
b. 4, f. 96	G	
b. 4, f. 97	Gehrig, Eleanor (Mrs. Lou)	1948-1961
b. 4, f. 98	Gerontological Society, Inc.	1959
b. 4, f. 99	Gimbel, Elinor	1949, 1957-1962
b. 4, f. 99 b. 4, f. 100	Gimbel, Elinor Gimbel, Nicholas S.	1949, 1957-1962 1948-1959
b. 4, f. 100	Gimbel, Nicholas S.	1948-1959
b. 4, f. 100 b. 5, f. 101	Gimbel, Nicholas S. Glaser, Robert J. Glasser, Melvin See: box 41, folder 297 See: box 78, folder 273	1948-1959
b. 4, f. 100 b. 5, f. 101 b. 5, f. 101	Gimbel, Nicholas S. Glaser, Robert J. Glasser, Melvin See: box 41, folder 297 See: box 78, folder 273 See: box 18, folders 442-443 Gold, Milton	1948-1959
b. 4, f. 100 b. 5, f. 101 b. 5, f. 101 b. 5, f. 101	Gimbel, Nicholas S. Glaser, Robert J. Glasser, Melvin See: box 41, folder 297 See: box 78, folder 273 See: box 18, folders 442-443 Gold, Milton See: box 23, folder 40	1948-1959 1964
b. 4, f. 100 b. 5, f. 101 b. 5, f. 101 b. 5, f. 101 b. 5, f. 102	Gimbel, Nicholas S. Glaser, Robert J. Glasser, Melvin See: box 41, folder 297 See: box 78, folder 273 See: box 18, folders 442-443 Gold, Milton See: box 23, folder 40 Goldmann, Franz Good Housekeeping	1948-1959 1964 1957-1959
b. 4, f. 100 b. 5, f. 101 b. 5, f. 101 b. 5, f. 101 b. 5, f. 102 b. 5, f. 102	Gimbel, Nicholas S. Glaser, Robert J. Glasser, Melvin See: box 41, folder 297 See: box 78, folder 273 See: box 18, folders 442-443 Gold, Milton See: box 23, folder 40 Goldmann, Franz Good Housekeeping English Gordon, Kermit	1948-1959 1964 1957-1959
b. 4, f. 100 b. 5, f. 101 b. 5, f. 101 b. 5, f. 101 b. 5, f. 102 b. 5, f. 102 b. 5, f. 102	Gimbel, Nicholas S. Glaser, Robert J. Glasser, Melvin See: box 41, folder 297 See: box 78, folder 273 See: box 18, folders 442-443 Gold, Milton See: box 23, folder 40 Goldmann, Franz Good Housekeeping English Gordon, Kermit See: box 68, folder 196	1948-1959 1964 1957-1959 1961

b. 5, f. 104	Group Health Association of America See: box 41, folder 295	
b. 5, f. 105	Group Health (St. Paul, Minnesota)	1957-1959
b. 5, f. 105	Group Health Cooperative of Puget Sound	1955-1956
b. 5, f. 106	Group Health Council of Greater New Haven	1952
b. 5 , f. 106	Group Health Federation of America See: box 5, folder 105	
b. 5, f. 106	Group Health Insurance, Inc. (New York City)	1959-1964
b. 5, f. 107	Gundersen, Sven, M.	1952-1964
b. 5, f. 108	Н	
b. 5, f. 108	Haight, Eric See: box 12, folder 281 See: box 20, folder 475-476	
b. 5, f. 109	Halsted, James A.	1959-1962
b. 5, f. 109	Hanlon, John See: box 39, folders 274-310	
b. 5, f. 110	Harvard University School of Medicine	1952-1964
b. 5 , f. 111	Health Information Foundation See also: box 11, folder 267	1950-1954
b. 5, f. 111	Hill, Lister	1961
b. 5, f. 112	Hilleboe, Herman E.	1948-1951, 1958-1963
b. 5, f. 113	Hilles, Charles D., Jr.	1949-1958, 1966
b. 5, f. 114	Hiscock, Ira Vaughn	1957-1962
b. 5, f. 115	Hospital Council of Philadelphia	1956-1960
b. 5, f. 116	Houghton, Walter	1958
b. 5, f. 117	Hudson Chamber of Commerce	1950-1951, 1958
b. 5, f. 117	Hudson Junior Chamber of Commerce	1961-1962
b. 5, f. 118	Hudson High School Forum	1955
b. 5, f. 119	Hudson River Conservation Society, Inc.	1956-1957
b. 5, f. 120-122	Hudson River Regional Mental Health Planning Committee	1963– 1964January– June

b. 5, f. 123	1	
b. 5, f. 124	Industries for Columbia County, Inc.	1955-1956
b. 5 , f. 124	Ingraham, Hollis See: <u>box 48, folder 384</u>	
b. 5 , f. 125	International Ladies Garment Workers' Union See also: <u>box 13, folder 309</u>	1958-1964
b. 5, f. 126	J	
b. 5, f. 126	Jacobson, George W. See: box 53, folder 43 See: box 5, folder 105	
b. 5, f. 127	Johnson, Robert L.	1958-1964
b. 6, f. 128	Judd, Allyn F.	1956-1961, 1963
b. 6, f. 129	K	
b. 6, f. 129	Kaiser Foundation See: box 39, folders 274-310 See: box 78, folders 267-305 See: box 19, folder 455	
b. 6, f. 129	Keene, Clifford See: box 39, folders 274-310	
b. 6, f. 130	Kerr, Lorin E. See also: box 11, folder 261 See also: box 50, folders 1-34 See also: box 59, folder 99 See also: box 6, folder 157	1958-1964
b. 6, f. 130	Kingren, Gibson See: box 41, folder 295	
b. 6, f. 131	Kiphuth, Robert J. H.	1947-1951
b. 6, f. 132	Kirkland, Lane See also: <u>box 10, folder 249-258</u>	1958-1959
b. 6, f. 133	Klem, Margaret C. See also: box 50, folders 1-34	1955-1961
b. 6, f. 133	Kornfeld, Allan See: box 78, folders 267-305 See: box 12, folder 282	

b. 6, f. 134	Kubie, Lawrence S.	1959-1963
b. 6, f. 135	L	
b. 6, f. 136	Larimore, Granville W. See also: box 81, folder 306	1951, 1957, 1961-1964
b. 6, f. 136	Larkin, Vincent DePaul See: box 42, folders 311-374	
b. 6, f. 137	Lawrence, David	1954
b. 6, f. 138	Lear, Walter J.	1962
b. 6, f. 139	Leavitt, Kent	1948-1959
b. 6, f. 140	Lee, Russell V. See also: box 1, folders 8, 9	1953-1964
b. 6, f. 141	Levin, Fay A.	1961
b. 6, f. 142	Levin, Morton L.	1948-1951
b. 6, f. 142	Lipton, Martin See: box 42, folder 313	
b. 6, f. 143	Littauer, David	1961
b. 6, f. 144	Locke, John	1955
b. 6, f. 145	M	
b. 6, f. 146	MacColl, William A.	1956, 1964
b. 6, f. 146	McCormack, James See: box 42, folders 311-374 See: box 16, folders 393-398	
b. 6, f. 146	McCree, Wade H. See: box 39, folders 274-310	
b. 6 , f. 147	McGuinness, Aims C. See also: box 16, folder 397	1959, 1963
b. 6 , f. 147	MacLeod, Gordon K. See: box 48, folders 385-403	
b. 6 , f. 147	Mattison, Berwyn See: box 50, folders 1-34	
b. 6, f. 147	Mayer, Vera	
	See: <u>box 84, folders 331-364</u>	

b. 6, f. 150 Medical Foundation of Bellaire See: box 64, folders 162-163 See: box 3, folder 53 b. 6, f. 150 Medical Society of the State of New York See: box 57, folder 167 b. 6, f. 150 Medicare See: box 59, folder 107 b. 6, f. 151 Melamed, Isidor b. 6, f. 152 Metcalf, George R. b. 6, f. 153 Moore, Norman S. b. 6, f. 154 Moore, Norman S. b. 6, f. 155 Moore, Norman S. b. 6, f. 155 Mode, Frederick D. See also: box 40, folder 110 See also: box 40, folder 289 b. 6, f. 155 Mudge, Stern, Baldwin and Todd 1952-1959 b. 6, f. 155 Myers, Glynn See: box 39, folders 274-310 1952-1959 b. 6, f. 156 National Rehabilitation Association 1959-1961 b. 6, f. 157 National Rehabilitation Association 1959-1964 b. 6, f. 158 Nelson, John A. See: box 56, folder 95 1957-1961 b. 6, f. 159 New York Academy of Medicine See also: box 42, folders 311-374 <t< th=""><th>b. 6, f. 150</th><th>Medical Economics English</th><th>1961-1964</th></t<>	b. 6, f. 150	Medical Economics English	1961-1964
See: box 7, folder 167 b. 6, f. 150 Medicare	b. 6, f. 150	See: <u>box 64, folders 162-163</u>	
See: box 64, folder 156 See: box 59, folder 107 b. 6, f. 151 Melamed, Isidor 1961-1964 b. 6, f. 151 Meltzer, Marcin	b. 6, f. 150		
D. 6, f. 151 Meltzer, Marcin See: box 39, folders 274-310	b. 6, f. 150	See: <u>box 64, folder 156</u>	
See: box 39, folders 274-310	b. 6, f. 151	Melamed, Isidor	1961-1964
b. 6, f. 153 Moore, Norman S. 1955-1963 b. 6, f. 154 Mott, Frederick D. See also: box 60, folder 110 See also: box 84, folders 331-364 See also: box 40, folder 289 b. 6, f. 155 Mudge, Stern, Baldwin and Todd 1952-1959 b. 6, f. 155 Myers, Glynn See: box 39, folders 274-310 b. 6, f. 156 N b. 6, f. 156 National Council of Senior Citizens, Inc. See: box 13, folder 306 b. 6, f. 157 National Health Council 1959-1961 b. 6, f. 157 National Institutes on Rehabilitation and Health Services 1960-1961 b. 6, f. 158 National Rehabilitation Association 1959-1964 b. 6, f. 158 Nelson, John A. See: box 58, folder 95 b. 6, f. 159 New York Academy of Medicine 1957-1961	b. 6, f. 151	See: <u>box 47, folder 368</u>	
b. 6, f. 154	b. 6, f. 152	Metcalf, George R.	1958-1963
See also: box 60, folder 110 See also: box 84, folders 331-364 See also: box 40, folder 289 b. 6, f. 155 Mudge, Stern, Baldwin and Todd 1952-1959 b. 6, f. 155 Myers, Glynn See: box 39, folders 274-310 b. 6, f. 156 N b. 6, f. 156 National Council of Senior Citizens, Inc. See: box 13, folder 306 b. 6, f. 157 National Health Council 1959-1961 b. 6, f. 157 National Institutes on Rehabilitation and Health Services 1960-1961 b. 6, f. 158 National Rehabilitation Association 1959-1964 b. 6, f. 158 Nelson, John A. See: box 58, folder 95 b. 6, f. 159 New York Academy of Medicine 1957-1961	b. 6, f. 153	Moore, Norman S.	1955-1963
b. 6, f. 155 Myers, Glynn See: box 39, folders 274-310 b. 6, f. 156 N b. 6, f. 156 National Council of Senior Citizens, Inc. See: box 13, folder 306 b. 6, f. 157 National Health Council 1959-1961 b. 6, f. 157 National Institutes on Rehabilitation and Health Services 1960-1961 b. 6, f. 158 National Rehabilitation Association 1959-1964 b. 6, f. 158 Nelson, John A. See: box 58, folder 95 b. 6, f. 159 New York Academy of Medicine 1957-1961	b. 6, f. 154	See also: box 60, folder 110 See also: box 84, folders 331-364	1961
See: box 39, folders 274-310 b. 6, f. 156 N b. 6, f. 156 National Council of Senior Citizens, Inc. See: box 13, folder 306 b. 6, f. 157 National Health Council 1959-1961 b. 6, f. 157 National Institutes on Rehabilitation and Health Services 1960-1961 b. 6, f. 158 National Rehabilitation Association 1959-1964 b. 6, f. 158 Nelson, John A. See: box 58, folder 95 b. 6, f. 159 New York Academy of Medicine 1957-1961	b. 6, f. 155	Mudge, Stern, Baldwin and Todd	1952-1959
b. 6, f. 156 National Council of Senior Citizens, Inc. See: box 13, folder 306 b. 6, f. 157 National Health Council 1959-1961 b. 6, f. 157 National Institutes on Rehabilitation and Health Services 1960-1961 b. 6, f. 158 National Rehabilitation Association 1959-1964 b. 6, f. 158 Nelson, John A. See: box 58, folder 95 b. 6, f. 159 New York Academy of Medicine 1957-1961	b. 6, f. 155		
See: box 13, folder 306 b. 6, f. 157 National Health Council 1959-1961 b. 6, f. 157 National Institutes on Rehabilitation and Health Services 1960-1961 b. 6, f. 158 National Rehabilitation Association 1959-1964 b. 6, f. 158 Nelson, John A. See: box 58, folder 95 1957-1961 b. 6, f. 159 New York Academy of Medicine 1957-1961	b. 6, f. 156	N	
b. 6, f. 157 National Institutes on Rehabilitation and Health Services 1960-1961 b. 6, f. 158 National Rehabilitation Association 1959-1964 b. 6, f. 158 Nelson, John A. See: box 58, folder 95 b. 6, f. 159 New York Academy of Medicine 1957-1961	b. 6 , f. 156		
b. 6, f. 158 National Rehabilitation Association 1959-1964 b. 6, f. 158 Nelson, John A. See: box 58, folder 95 b. 6, f. 159 New York Academy of Medicine 1957-1961	b. 6, f. 157	National Health Council	1959-1961
b. 6, f. 158 Nelson, John A. See: box 58, folder 95 b. 6, f. 159 New York Academy of Medicine 1957-1961	b. 6, f. 157	National Institutes on Rehabilitation and Health Services	1960-1961
See: box 58, folder 95 b. 6, f. 159 New York Academy of Medicine 1957-1961	b. 6, f. 158	National Rehabilitation Association	1959-1964
	b. 6 , f. 158		
	b. 6, f. 159		1957-1961

b. 6, f. 160	New York Academy of Medicine, Committee on Special Studies, Subcommittee on Social Policy for Health Care	1963-1964
b. 7 , f. 161	New York Academy of Sciences	1958-1962
b. 7, f. 162	New York Hotel Trades Council and Hotel Association of New York City Health Center, Inc.	1959-1961
b. 7, f. 163	New York State Citizens' Council	1956-1961, 1963
b. 7, f. 164	New York State Council on Youth	1960-1963
b. 7 , f. 165	New York State Department of Health See also: box 6, folder 136 See also: box 5, folder 112	1948-1951, 1957-1958, 1961
b. 7 , f. 166	New York State Department of Health, Junior Public Health Intern Program	1963-1964
b. 7 , f. 166	New York State Interdepartmental Health Resources Board See: box 3, folder 45	
b. 7, f. 166	New York State Joint Hospital Survey and Planning Commission, Albany Regional Hospital Planning Council See: box 7, folder 185	
b. 7, f. 167	New York State Medical Society	1955-1963
b. 7, f. 168	New York State Office for the Aging	1964
b. 7, f. 169	New York State Public Health Association	1958-1962
b. 7, f. 170	Northern Dutchess Health Center	1955-1964
b. 7, f. 170	Notkin, Herbert	1963
b. 7, f. 171	0	
b. 7, f. 172	Office Employees International Union	1959
b. 7 , f. 173	O'Hearn, Charles M.	1950-1959
b. 7 , f. 173	O'Meara, Edward S.	1957-1960
b. 7 , f. 174	Osborn, Stanley H.	1955
b. 7, f. 174	Oughterson, A.W.	1948-1950
b. 7 , f. 175	P	
b. 7 , f. 175	Palo Alto Clinic See: box 6, folder 141	
b. 7 , f. 176	Parkhurst, Leonard	1949-1951
b. 7 , f. 177	Physicians Forum, Inc.	1959-1964
b. 7, f. 178	Pillsbury, Philip	1954-1960

b. 7, f. 179	Pomeroy, Robert Watson	1960
b. 7 , f. 180	Pond, M. Allen	1957-1963
b. 7 , f. 181	Prentice, J. Rockefeller	1953-1963
b. 7, f. 182	Prentice, P.I.	1964
b. 7 , f. 183	Preston, Jerome	1961
b. 7, f. 184	R	
b. 7, f. 185	Regional Hospital Review and Planning Council of Northeastern New York, Inc.	1955-1960
b. 8 , f. 186-190	Regional Hospital Review and Planning Council of Northeastern New York, Inc.	1961-1963 January-Aug, 1963 October- Dec, 1964
b. 8, f. 191	Rehabilitation Codes	1962-1964
b. 8, f. 191	Reuther, Walter P. See: box 40, Folder 282	
b. 8, f. 191	Ribicoff, Abraham See: box 84, folders 331-364	
b. 8, f. 191	Robertson, Alexander See: box 16, folder 383	
b. 8, f. 192	Robertson (Gilbert A.) Home	1947-1956
b. 8, f. 193	Roemer, Milton See also: box 51, folder 21	1959-1963
b. 8 , f. 194	Roosevelt, Eleanor	1959-1960
b. 8 , f. 195	Roosevelt (Eleanor) Memorial Foundation	1963
b. 8, f. 196	Rorem, C. Rufus	1959-1960
b. 8, f. 197	Rose, Milton C.	1950
b. 8, f. 198	Rosenthal, Paul	1948-1954
b. 8, f. 199	Russell, Theodore B.	1948-1959
b. 8, f. 200	Ryan, Allan A.	1953-1962
b. 8, f. 201	Sa - Sm	
b. 8, f. 202	Sn - Su	
b. 9, f. 203	St. John, Fordyce Barker	1948-1950
b. 9, f. 203	Sawyer, William A.	1956-1959

b. 9, f. 203	Segadelli, Louis	
	See: <u>box 84, folders 331-364</u> See: <u>box 41, folder 295</u>	
b. 9, f. 203	Seidman, Bert See: box 10, folder 249-258 See: box 84, folders 331-364	
b. 9, f. 204	Seton Hall College of Medicine and Dentistry	1961
b. 9, f. 204	Seubold, Frank See: box 48, folders 385-403	
b. 9, f. 205	Sheps, Cecil G. See also: box 43, folder 316	
b. 9, f. 205	Shoemaker, Richard See: box 80, folder 294 See: box 10, folder 249-258	
b. 9, f. 205	Shortlifte, Ernest C. See: box 64, folder 161	
b. 9, f. 205	Siebert, Jane See: box 39, folders 274-310	
b. 9, f. 206	Silver, George A. See also: box 18, folder 451	1959-1962
b. 9, f. 207	Snoke, Albert W. See also: box 10, folder 237	1960-1962
b. 9, f. 207	Snoke, Parnie S.	1960
b. 9, f. 207	Somers, Herman See: box 15, folder 373	
b. 9, f. 208	Spock, Benjamin See also: box 84, folders 331-364	1948, 1959
b. 9, f. 208	Stark, Nathan See: box 47, folder 369	
b. 9, f. 209	Stewart, William H. See also: box 42, folders 311-374	1961-1962
b. 9, f. 210	Stout, Arthur Purdy	1946-1951
b. 9, f. 211	Straus, Donald B. See also: box 10, folder 243 See also: box 78, folders 267-305	1963-1964

b. 9, f. 212	Studer, Augustus C., Jr.	1949-1956
b. 9, f. 213	Studer, Margot (Mrs. Augustus C.)	1955-1963
b. 9, f. 214	Т	
b. 9, f. 215	Talbot, John H.	1959
b. 9, f. 216	Terris, Milton	1955-1958, 1964
	See also: box 16, folder 397	
	See also: box 20, folder 476	
b. 9, f. 217	Time	1961
b. 9, f. 218	Travell, Janet	1961
b. 9, f. 218	Trese, John A.	
	See: <u>box 42, folder 304</u>	
b. 9, f. 219	Triest, Carl G.	1947-1960
b. 9, f. 220	Trussell, Ray E.	1950-1964
b. 9, f. 221	U	
b. 9, f. 221	United Auto Workers	
	See: box 3, folder 46	
	See: <u>box 39, folders 274-310</u>	
b. 9, f. 221	United Mine Workers of America	
	See: <u>box 6, folder 130</u>	
	See: <u>box 13, folder 309</u>	
	See: <u>box 13, folder 315</u>	
	See: <u>box 14, folder 352</u>	
b. 9, f. 221	United States Department of Health, Education and Welfare	
	See: box 3, folder 61	
	See: <u>box 7, folder 180</u>	
	See: box 9, folder 209	
	See: box 9, folder 231	
	See: <u>box 12, folder 275-277</u>	
	See: <u>box 12, folder 297</u>	
	See: <u>box 13, folder 336-337</u>	
	See: <u>box 16, folder 386</u>	
b. 9, f. 221	United States Department of Health, Education and Welfare, Department of Health and Scientific Affairs	•
	See: <u>box 18, folder 429</u>	

b. 9, f. 221	United States Department of Health, Education and Welfare, Office of the Surgeon General	
	See: <u>box 18, folder 435</u>	
b. 9, f. 222	United States Department of Health, Education and Welfare, Public Health Service	1951-1964
	See also: box 3, folder 49	
b. 9, f. 223	United States Department of Health, Education and Welfare, Public Health Service, National Institutes of Health	1959-1963
	See also: box 42, folders 311-374	
	See also: box 14, folder 365	
b. 9, f. 223	United States Department of Health, Education and Welfare, Social Security Administration	
	See: box 14, folders 349-351	
b. 9, f. 223	United States Executive Office of the President	
	See: <u>box 41, folder 292</u>	
b. 9, f. 223	United States Executive Office of the President, Office of Economic Opportunity	
	See: <u>box 19, folder 463</u>	
b. 9, f. 224	V	
b. 9, f. 225	Van Dyke, Frank	1960-1961
b. 9, f. 225	Van Goor, Robert E. See: box 53, folders 37-194	
b. 9, f. 225	Verhelle, Joseph	
,	See: box 40, folder 286	
b. 9, f. 226	Vidal, Gore	1960
b. 9, f. 226	Voorhis, H. Jerry	
	See: box 53, folders 37-194	
b. 9, f. 227	W	
b. 9, f. 227	Wade, Preston	
	See: box 16, folders 393-398	
b. 9, f. 228	Whipple, Allen O.	1948
b. 9, f. 229	Whipple (Allen O.) Surgical Society	1957-1964
b. 9, f. 230	White, Kerr L.	1963-1964
b. 9, f. 231	Willcox, Alanson W.	1962
b. 9, f. 232	Williams, G. Mennen	1959-1960

b. 9, f. 232	Wilson, Glenn	
	See: box 4, folder 71	
b. 9, f. 232	Woodcock, Leonard	
	See: <u>box 40, folder 276</u>	
b. 9, f. 233	Worthington (Massachusetts) Health Association, Inc.	1951-1954
b. 9, f. 234	Wynn, Ed	1949, 1954
b. 9, f. 234	Wynn, Keenan	1949
b. 10, f. 235	Y	
b. 10, f. 235	Yale University	
	See: <u>box 14, folder 353</u>	
	See: <u>box 48, folder 382</u>	
b. 10, f. 236	Yale University Department of Public Health	1957-1964
b. 10, f. 237	Yale University Health Plan	1955-1960
b. 10, f. 238	Yedidia, Avram	1958-1963
	See also: box 14, folder 350	
b. 10, f. 239	Z	
b. 10, f. 239	Zwerdling, Miller, Klimst and Maurer	
	See: <u>box 41, folder 295</u>	
Cor	respondence & Subject Files	1964-1975
b. 10, f. 240	Α	
b. 10, f. 241	Administrators of Municipal Hospitals, Advisory Council	1968 January
b. 10, f. 242	Albany Medical College of Union University	1966, 1972-1974
b. 10, f. 243	American Arbitration Association	1964-1967, 1974
	See also: box 18, folder 437	
	See also: box 15, folder 374	
b. 10, f. 244	American Association of Clinic Business Managers	1964
b. 10, f. 245	American Association of Medical Clinics	1967-1968
b. 10, f. 246	American Cancer Society	1967
	See also: box 32, folder 176	
b. 10, f. 247	American College of Hospital Administrators, Educational Assembly on Hospital Administration	1967
b. 10, f. 248	American College of Surgeons	1967-1968
	See also: box 32, folder 176	

b. 10, f. 249-254	American Federation of Labor and Congress of Industrial Organizations See also: <u>box 2, folder 31</u>	1963-1973
	See also: box 4, folder 80	
	See also: box 6, folder 132	
	See also: box 6, folder 151	
	See also: <u>box 10, folder 249-258</u>	
	See also: box 13, folder 306	
	See also: box 15, folder 376	
	See also: box 19, folder 456	
b. 10, f. 255	American Federation of Labor and Congress of Industrial Organizations, Conference on "After Medicare - What?"	1966
b. 11, f. 256-258	American Federation of Labor and Congress of Industrial Organizations, New York City Central Labor Council	1963-1964, 1966-1968
b. 11, f. 259-260	American Hospital Association	1965-1968,
	See also: <u>box 84, folders 331-364</u>	1966-1968
b. 11, f. 261	American Medical Association, Commission on Emergency Health Services	1971-1974
b. 11, f. 262	American Medical Association, Emergency Medical Services Committee	1967-1974
b. 11, f. 263	American Optometric Association See also: box 55, folders 62-63	1972-1973
b. 11, f. 263	Appalachian Regional Hospitals, Inc.	
D. 11, 1. 203	See: box 56, folders 64-69	
b. 11, f. 264-265	Arnstein (Elizabeth R.) Fund	1965-1967, 1968-1972
	See also: box 2, folder 32	1700-1772
b. 11, f. 266	Arnstein, Margaret	1964-1967
b. 11, f. 267	Anderson, Odin	1964-1967
b. 11, f. 267	Associated Hospital Service of New York	1967-1968
b. 11, f. 267	Associated Medical Schools of Greater New York See: box 42, folders 311-374	
b. 11, f. 268	Association of American Medical Colleges	1967-1968
b. 11, f. 269	Ast, David	1966-1971
b. 11, f. 269	Austin, Edward B.	1964-1967
b. 11, f. 270	Axelrod, Solomon J.	1964-1968
b. 11, f. 271	Ba - Bi	
b. 11, f. 272	B1 - By	

b. 11, f. 273	Baehr, Francine	1974
b. 11, f. 273	Baehr, George	1964-1967
	See also: box 1, folder 9	
	See also: box 16, folder 393	
	See also: box 19, folder 458	
	See also: box 44, folder 340	
	See also: <u>box 78, folders 267-305</u>	
	See also: box 84, folders 331-364	
b. 12, f. 274-275	Ball, Robert M.	1965-1967 May
b. 12, f. 276	Ball, Robert M.	1967 June-1973
	See also: box 84, folders 331-364	
b. 12, f. 274-276	Bannon, Kenneth	
	See: box 41, folder 297	
b. 12, f. 277	Barach, Alvan L.	1964-1967
b. 12, f. 278	Barr, David	1964-1967
b. 12, f. 279	Bartlett, Marshall K.	1964-1973
b. 12, f. 279	Bassett (Mary Imogene) Hospital	
	See: box 3, folder 41	
b. 12, f. 279	Baumgartner, Leona	
	See: box 87, folders 365-370	
b. 12, f. 280	Bench, Edward C.	1964-1968
b. 12, f. 280	Berger, Edward J.	1966-1967
b. 12, f. 281	Berkshire Farm for Boys	1972-1974
b. 12, f. 282	Bigel, Jack	1974
b. 12, f. 283	Bingham, Jonathan	1968
b. 12, f. 283	Blair, Edwin Foster	1964-1966
	See also: box 10, folder 237	
	box 81, folder 311	
b. 12, f. 283	Blair, Paxton	
	See: <u>box 24, folder 51</u>	
b. 12, f. 283	Blue Cross-Blue Shield	
	See: box 39, folders 274-310	
b. 12, f. 284	Blue Cross of Greater New York	1973-1974

b. 12, f. 284	Blue Cross of Michigan See: box 14, folder 366	
	box 15, folder 379	
b. 12, f. 285	Bluestone, E.M.	1964-1967
b. 12, f. 286	Boucot-Sturgis, Kathleen	1967-1968
b. 12, f. 287	Brand, Morris See also: <u>box 10, folder 255</u>	1966-1967
b. 12, f. 288	Breslow, Lester	1964-1968
b. 12, f. 289	Brightman, I. Jay	1966-1968
b. 12, f. 289	Brindle, James See: box 1, folder 11 box 41, folder 294	
b. 12, f. 290	Briwa, Helen	1966-1968
b. 12, f. 290	Brooks, Harold C.	1965-1966
b. 12, f. 290	Brooks, Wayne	1965-1967
b. 12, f. 291	Brown, Norton Sager See also: <u>box 6, folder 160</u>	1965-1967
b. 12, f. 292	Butler, Allan M.	1965-1967
b. 12, f. 293	Ca - Ch	
b. 12, f. 294	Ch - Cr	
b. 12, f. 294	Campbell, James A. See: box 1, folder 5	
b. 12, f. 294	Carroll, Terence E. See: box 6, folder 157 box 16, folder 391	
b. 12, f. 294	Case, James H., Jr. See: box 2, folder 32 box 4, folder 87	
b. 12, f. 295	Cavanagh, Jerome P.	1965-1967
b. 12, f. 295	Clark, Dean A. See also: box 47, folder 371 box 88, folder 3	1965-1967
b. 12, f. 295	Clark, Henry T., Jr. See also: box 46, folder 365	1966

b. 12, f. 296	Clarke, Dana C.	1967
b. 12, f. 296	Clement, Kenneth W.	1964-1967
b. 12 , f. 296	Cleveland Clinic See: box 4, folder 79	
b. 12, f. 297	Coburn, Alvin F.	1965-1967
b. 12 , f. 297	Cohen, Wilbur J. See also: box 84, folders 331-364	1968
b. 12, f. 298	Columbia County Medical Society See also: box 5, folder 111 box 9, folder 206 box 15, folder 380 box 32, folder 176 box 81, folder 311 box 88, folder 3	1964-1973
b. 12, f. 299	Columbia Memorial Hospital	1964-1968
b. 12, f. 300	Columbia University	1965-1968
b. 12, f. 301	Columbia University Alumni Conference	1974
b. 12, f. 302	Columbia University, Oral History Research Office	1968
b. 12, f. 303	Community Health Foundation (Cleveland)	1964-1966
b. 12, f. 303	Cooperative League of the U.S.A. See: box 20, folder 468	
b. 12, f. 304	Cornelius, Dorothy A.	1965-1968
b. 12, f. 304	Cosin, L.Z.	1966-1967
b. 13, f. 305	Crile, George, Jr.	1964-1969
b. 13, f. 306	Cruikshank, Nelson H. See also: box 84, folders 331-364	1965-1971
b. 13, f. 307	Cutler, Norman	1965
b. 13, f. 307	Cutting, Cecil See also: box 14, folder 349	1967-1968
b. 13, f. 308	D	

b. 13, f. 308	Davis, Michael M. See: box 54, folder 48	
	box 54, folder 51	
L 42 C 200	box 63, folder 146	
b. 13, f. 308	Dearing, W. Palmer See: box 57, folders 79-87	
	box 84, folders 331-364	
b. 13, f. 309	Doody, Barbara J.	1964-1968
b. 13, f. 309	Dubinsky, David	1964-1966
b. 13, f. 310	E	
b. 13, f. 311	Ebert, Robert H.	1964-1967
b. 13, f. 311	Edelman, John See: box 87, folder 361	
b. 13, f. 311	Egan, Eleanor (Mrs. Daniel)	1964-1966
b. 13, f. 312	Elsom, Katherine O.	1964-1967
b. 13, f. 312	Elsom, Kendall A.	1964-1966
b. 13, f. 312	Erickson, Robert	
	See: box 14, folders 349-351	
h 12 f 212	box 40, folder 288 Eron, Leonard	1964
b. 13, f. 312		1965-1966
b. 13, f. 312 b. 13, f. 313	Evang, Karl F	1703-1700
b. 13, f. 314	Falk, Isidore S.	1964-1967
b. 13, 1. 314	See also: box 1, folder 9	1704 1707
	box 1, folder 11	
	box 63, folder 146	
b. 13, f. 315	Falk, Leslie A. See also: box 18, folder 448	1965-1967
b. 13, f. 316	Family Health Program of Southern California	1964-1966
b. 13, f. 317	Farrell, J. Coltrell	1965-1971
b. 13, f. 318	Faville, Katherine	1964-1967
b. 13, f. 318	Fein, Rashi	1967-1968
b. 13, f. 319	Feinstein Polyclinic, Hahnemann Medical College	1967

b. 13, f. 320	Feise, Richard	1967-1971
b. 13, f. 320	Feldman, Louis See also: box 78, folders 267-305	1966-1971
b. 13, f. 320	Flaherty, John P.	1964-1968
b. 13, f. 320	Fleming, Scott See: box 14, folders 350-351	
b. 13, f. 321	G - Go	
b. 13, f. 322	Gr - Gu	
b. 13, f. 323	Gehrig, Eleanor (Mrs. Lou)	1971
b. 13, f. 323	Gellhorn, Alfred	1964-1969
b. 13, f. 323	Gilbert, Benjamin and Madeline	1964-1968
b. 13, f. 324	Gimbel, Elinor S.	1964-1967
b. 13, f. 324	Gimbel, Louis S.	1966
b. 13, f. 324	Gimbel, S. Stinor	1964
b. 13, f. 324	Glasser, Melvin See: box 18, folders 442-443 box 41, folder 297 box 78, folder 273	1964-1967
b. 13, f. 325	Goddard, Wendell	1964-1967
b. 13, f. 325	Gold, Milton See also: box 23, folder 40	1964-1974
b. 13, f. 326	Gordon, Kermit See also: <u>box 68, folder 196</u>	1966-1967
b. 13, f. 327	Gray, David H.	1965
b. 13, f. 327	Greeley, David McL.	1965-1967
b. 13, f. 328	Group Health Cooperative of Puget Sound	1966-1967
b. 13, f. 328	Group Health Federation of America See: box 5, folder 105	
b. 13, f. 328	Group Health Insurance, Inc.	1964-1965
b. 13, f. 330	Group Health Plan of St. Paul	1964-1965
b. 13, f. 331	Group Health Planning Council of Greater Kansas City, Inc.	[1974?]
b. 13, f. 332	Gundersen, Sven M.	1966-1967

b. 13, f. 333	На	
b. 13, f. 334	He - Hu	
b. 13 , f. 335	Haight, Eric H. See also: box 12, folder 281 box 20, folder 475-476	1973
b. 13, f. 335	Hanlon, John See: box 39, folders 274-310	
b. 13, f. 335	Harmer, Ruth	1964-1966
b. 13, f. 335	Health Information Foundation See: box 11, folder 267	
b. 13, f. 336-337	Hess, Arthur	1965–1966 July– Aug, 1967
b. 13, f. 338	Hilleboe, Herman E.	1967-1968
b. 13, f. 338	Holmes, Hillary H.	1964-1965
b. 13, f. 339	Howard University, Conference on the Health Status of the Negro	1967
b. 14, f. 340	Hudson River Regional Mental Health Planning Committee	1964
b. 14, f. 341	Humphrey, Hubert H.	1965
b. 14, f. 342	I	
b. 14, f. 343	Ingraham, Hollis See also: <u>box 48, folder 384</u>	1964-1965
b. 14, f. 343	International Ladies Garment Workers Union See: box 13, folder 309	
b. 14, f. 344	Ipsen, Johannes	1964-1967
b. 14, f. 345	J	
b. 14, f. 345	Jacobson, George W. See: box 5, folder 105	
	box 53, folder 43	
b. 14, f. 346	Johnson, Lyndon B.	1964
b. 14, f. 347	Johnson, Robert L.	1964-1965
b. 14, f. 347	Johnson, Robert R.	1966-1967
b. 14, f. 348	K	
b. 14, f. 349	Kaiser Foundation	1965
b. 14, f. 350	Kaiser Foundation	1966

b. 14, f. 351	Kaiser Foundation See also: box 19, folder 455	1967-1968
	box 39, folders 274-310	
	box 78, folders 267-305	
b. 14, f. 351	Keene, Clifford See: box 39, folders 274-310	
b. 14, f. 352	Kerr, Lorin E.	1965-1968
	See also: box 6, folder 157	
	<u>box 11, folder 261</u>	
	box 50, folders 1-34	
	box 59, folder 99	
b. 14, f. 353	Kerr, Walter S., Jr.	1966
b. 14, f. 353	Kingren, Gibson See: box 41, folder 295	
b. 14, f. 353	Kiphuth, Delaney	1967-1971
b. 14, f. 353	Kiphuth, Robert J.	1965-1966
b. 14, f. 354	Kirkland, Lane See also: box 10, folder 249-258	1964, 1973
b. 14, f. 354	Kissick, William	1965
b. 14, f. 354	Kivel, Raymond	1967
b. 14, f. 355	Klem, Margaret C. See also: box 50, folders 1-34	1965
b. 14, f. 355	Knowles, John	1966-1967
b. 14, f. 355	Koplin, Allen	1965-1966
b. 14, f. 355	Kornfeld, Allan	
	See: <u>box 12, folder 282</u>	
	box 78, folders 267-305	
b. 14, f. 356	La - Ler	
b. 14, f. 357	Les - Lu	
b. 14, f. 358	L.S.I. Service Corporation	1966-1967
b. 14, f. 359	Larimore, Granville W. See also: box 81, folder 306	1964-1967

b. 14, f. 359	Larkin, Vincent DePaul See: box 42, folders 311-374	
b. 14, f. 360	Lee, Russel V. See also: box 1, folders 8-9	1964
b. 14 , f. 360	Lipton, Martin See: box 42, folder 313	
b. 14, f. 361	Long Island Jewish-Hillside Medical Center	1972
b. 14, f. 362	Ma	
b. 14, f. 363	Me	
b. 14, f. 364	Mi - My	
b. 14, f. 365	McCabe, Frank W.	1965-1967
b. 14, f. 365	McCabe, John C.	1966-1967
b. 14, f. 365	McCormack, James See: box 16, folders 393-398 box 42, folders 311-374	
b. 14, f. 365	McCree, Wade H. See: box 39, folders 274-310	
b. 14 , f. 365	McGuinness, Aims See: box 16, folder 397	
b. 14 , f. 365	MacLeod, Gordon K. See: box 48, folders 385-403	
b. 14, f. 366	Masur, Jack	1964-1967
b. 14, f. 366	Mattison, Berwyn See: box 50, folders 1-34	
b. 14, f. 366	May, George A., Jr.	1968
b. 14, f. 366	Mayer, Vera See: box 84, folders 331-364	
b. 14, f. 366	Means, James Howard	1964
b. 15, f. 367-371	Medical Administrators Conference	1964-1974
b. 15, f. 372-373	Medical Economics English	1965-1969
b. 15 , f. 374	Medical Foundation of Bellaire See also: box 3, folder 53 box 64, folders 162-163	1964-1967

b. 15, f. 375	Medical Society of the State of New York, Committee on Accident and Injury Prevention See also: box 7, folder 167	1973-1974
b. 15, f. 375	Medicare See: box 59, folder 107 box 64, folder 156	
b. 15, f. 376	Melamed, Isidor	1964-1966
b. 15 , f. 376	Meltzer, Marvin See also: box 10, folder 249-258 box 39, folders 274-310 box 47, folder 368	1967, 1970-1971
b. 15, f. 376	Metcalf, George R.	1964-1966
b. 15, f. 377	Michigan Governor's Action Committee on Health Care	1965
b. 15, f. 378	Michigan Health Maintenance Organization Plans	1974
b. 15, f. 379	Michigan Hospital Service	1967
b. 15, f. 380	Michigan State Board of Registration in Medicine	1964
b. 15, f. 381	Michigan State Medical Society	1964-1967
b. 15, f. 382	Michigan, University of	1964-1968
b. 16, f. 383	Milbank Memorial Fund	1964-1967
b. 16, f. 384	Mott, Frederick D. See also: box 40, folder 289 box 60, folder 110 box 84, folders 331-364	1964-1968
b. 16, f. 385	Mount Sinai School of Medicine	1972-1973
b. 16, f. 386	Myers, Beverlee A.	1965
b. 16, f. 386	Myers, Glynn See: box 39, folders 274-310	
b. 16, f. 387	N	
b. 16, f. 388	National Council of Senior Citizens, Inc. See also: box 13, folder 306	1964-1967
b. 16, f. 389	National Council on the Aging, Inc.	1969
b. 16, f. 390	National Foundation of Health, Welfare and Pension Funds, Inc.	1964-1967
b. 16, f. 391	National Institutes on Rehabilitation and Health Services	1964-1968

b. 16, f. 392	Neiman, I.S.	1965
b. 16, f. 392	Nelson, John A. See also: box 58, folder 95	1965-1973
b. 16, f. 392	Nelson, Russell A.	1966-1968
b. 16, f. 393-394	New York Academy of Medicine See also: box 42, folders 311-374	1966-1967, 1969-1970
b. 16, f. 395	New York Academy of Medicine, Committee on Medical Education, Subcommittee on Group Practice	1967
b. 16, f. 396-397	New York Academy of Medicine, Committee on Special Studies	1967-1968 April
b. 16, f. 398	New York Academy of Medicine, Committee on Special Studies, Subcommittee on Social Policy for Health Care	1964-1968
b. 16, f. 399	New York City Department of Health	1966-1967 February
b. 17, f. 400-401	New York City Department of Health	1967 March- November
b. 17, f. 402	New York City Department of Health	1971
b. 17, f. 402	New York State Department of Health See: box 5, folder 112	
	box 6, folder 136	
b. 17, f. 403	New York State Department of Health, Health Manpower Group	1968
b. 17, f. 404	New York State Department of Health, Health Resources Commission	1967-1968
b. 17, f. 405	New York State Department of Health, Weekly Bulletin	1967-1968
b. 17, f. 406	New York State Employees Retirement System	1968-1971
b. 17, f. 406	New York State Interdepartmental Health Resources Board See: box 3, folder 45	
b. 17 , f. 406	New York State Joint Hospital Survey and Planning Commission, Albany Regional Hospital Planning Council See: <u>box 7, folder 185</u>	
b. 17, f. 407	New York State Society of Internal Medicine, Remuneration Study	1966
b. 17, f. 408	New York State Workmen's Compensation Board	1973
b. 17, f. 409	0	
b. 17, f. 410	Olson, Kenneth B.	1966
b. 17, f. 410	O'Meara, Edward S.	1965-1968
b. 17, f. 411	P	

b. 17, f. 411	Palo Alto Clinic See: box 6, folder 141	
b. 17, f. 412	Peterson, Osler L.	1964-1968
b. 17, f. 412	Physicians Forum Inc.	1972
b. 17, f. 413	Pillsbury, Philip W.	1967-1972
b. 17, f. 413	Pomeroy, Robert Watson	1965-1966
b. 17, f. 414	Preventive Medicine Institute	1967
b. 17, f. 415	Public Health Association of New York City	1966-1968
b. 17, f. 416	Putnam County Medical Society	1968
b. 17, f. 417	Ra - Rog	1964-1974
b. 17, f. 418	Rom - Ry	
b. 17, f. 419	Ravitz, Melvin	1964-1966
b. 17, f. 419	Ray, G. Stewart	1965
b. 17, f. 420	Reader, George	1964-1968
b. 17, f. 420	Reeves, Arthur	1964-1968
b. 17, f. 421	Reuther, Walter P. See also: box 40, Folder 282	1965
b. 17, f. 421	Ribicoff, Abraham See: box 84, folders 331-364	
b. 17, f. 422	Robbins, C.L.	1966
b. 17, f. 422	Robertson, Alexander See: box 16, folder 383	
b. 17, f. 422	Roemer, Milton I. See also: box 51, folder 21	1964-1968
b. 17, f. 422	Rose, Alfred L.	1965
b. 17, f. 422	Rose, Milton	1965
b. 17, f. 423	Rutgers Community Health Plan	1974
b. 17, f. 424	Sa - Sc	
b. 17, f. 425	Se - Sl	
b. 17 , f. 426	Sm - Sw	
b. 17, f. 427	Saturday Evening Post	1965
b. 17 , f. 427	Scholdager, Rolf	1966-1968

b. 17, f. 427	Segadelli, Louis See: box 41, folder 295 box 84, folders 331-364	
b. 17, f. 427	Segal, Martin E.	1964-1967
b. 17, f. 427	Seidman, Bert See: box 10, folder 249-258	1974
b. 17, f. 427	Seubold, Frank See also: box 48, folders 385-403	1974
b. 18, f. 428	Shadid, Michael	1965
b. 18, f. 428	Sheps, Cecil G. See also: box 43, folder 316	1964-1965
b. 18, f. 428	Sherman, Samuel	1966-1967
b. 18, f. 428	Shoemaker, Richard See: box 10, folder 249-258 box 80, folder 294	
b. 18, f. 428	Shortlifte., Ernest C. See: box 64, folder 161	
b. 18, f. 428	Siebert, Jane See: <u>box 39, folders 274-310</u>	
b. 18, f. 429	Silver, George A. See also: box 18, folder 451	1964-1971
b. 18, f. 430	Smith, Kay (Mrs. Ralph)	1964, 1968
b. 18, f. 431	Snake, Albert W. See also: box 10, folder 237	1969
b. 18, f. 432	Somers, Herman M. See also: box 15, folder 373	1964-1967
b. 18, f. 433	Spock, Anne	1966
b. 18, f. 433	Spock, Benjamin See also: box 84, folders 331-364	1964-1967
b. 18, f. 434	Stark, Nathan J. See also: box 47, folder 369	1966-1968, 1974
b. 18, f. 435	Stewart, William H. See also: box 42, folders 311-374	1964-1966
b. 18, f. 436	Stoeckle, John D.	1965-1967

b. 18, f. 437	Straus, Donald B. See also: box 10, folder 243	1964-1967
	box 78, folders 267-305	
b. 18, f. 438	T	
b. 18, f. 438	Terris, Milton See: box 16, folder 397 box 20, folder 476	
b. 18, f. 439	Trese, John A. See also: box 42, folder 304	1964-1967
b. 18, f. 440	Trussell, Ray E.	1965-1967
b. 18, f. 441	U	
b. 18, f. 441	United Auto Workers See: box 3, folder 46 box 39, folders 274-310	
b. 18, f. 442-443	United Auto Workers, Health Care Benefits	1964 March - 1967
b. 18, f. 444	United Auto Workers, Leadership Studies Center	1965
b. 18, f. 445	United Auto Workers, Region 1-D Spring Leadership Institute	1965
b. 18, f. 446	United Auto Workers, Summer School Program	1965
b. 18, f. 447	United Auto Workers, Union Health Services, Inc.	1964-1965
b. 18, f. 448	United Mine Workers of America See also: box 6, folder 130	
	box 13, folder 309	
	box 13, folder 315	
	box 14, folder 352	
b. 18, f. 448	United States Department of Health, Education and Welfare See: box 3, folder 61	
	box 7, folder 180	
	box 9, folder 209	
	<u>box 9, folder 231</u>	
	box 12, folder 275-277	
	box 12, folder 297	
	box 13, folder 336-337	
	<u>box 16, folder 386</u>	

b. 18, f. 449	United States, Department of Health, Education and Welfare, Bureau of Health Services	1968
b. 18, f. 450	United States Department of Health, Education and Welfare, Department of Health and Scientific Affairs See also: box 18, folder 429	1966-1968
	See also. Dox 10, Tolder 427	
b. 18, f. 451	United States, Department of Health, Education and Welfare, Food and Drug Administration	1967
b. 18, f. 452	United States Department of Health, Education and Welfare, National Institutes of Health	1972-1973
	See also: box 14, folder 365	
	box 42, folders 311-374	
b. 18, f. 453-454	United States Department of Health, Education and Welfare, Office of the Secretary, National Conference on Medical Costs	1967
b. 18, f. 453-454	United States Department of Health, Education and Welfare, Office of the Surgeon General	
	See: <u>box 18, folder 435</u>	
b. 18, f. 453-454	United States Department of Health, Education and Welfare, Public Health Service	
	See: box 3, folder 49	
b. 19, f. 455	United States Department of Health, Education and Welfare, Public Health Service, Labor Seminar on "Consumer Health Services"	1967-1968
b. 19, f. 456	United States Department of Health, Education and Welfare, Public Health Service, National Conference on Group Practice	1967 October 19-21
b. 19, f. 457	United States Department of Health, Education, and Welfare, Public Health Service, Partnership for Health - Public Law 89-749	1966-1968
b. 19, f. 458	United States Department of Health, Education, and Welfare, Social and Rehabilitation Service	1967-1968
b. 19, f. 458	United States Department of Health, Education, and Welfare, Social Security Administration See: box 14, folders 349-351	
b. 19, f. 459	United States Department of Health, Education, and Welfare, Welfare Administration, Conference on Group Practice and Title XIX	1967 June 29
b. 19, f. 460-462	United States, Executive Office of the President See also: <u>box 41, folder 292</u>	1964 January - 1965
b. 19, f. 463	United States, Executive Office of the President, Office of Economic Opportunity See also: box 19, folder 463	1966
b. 19, f. 464	United Steelworkers of America	1965
b. 19, f. 465	Upper Hudson Regional Comprehensive Health Planning Organization	1974

b. 19, f. 466	V	
b. 19, f. 467	Van Dyke, Frank	1965-1968
b. 19, f. 467	Van Goor, Robert E.	
	See: <u>box 53, folders 37-194</u>	
b. 19, f. 467	Verhelle, Joseph	
	See: <u>box 40, folder 286</u>	
b. 20, f. 468	Voorhis, H. Jerry See also: <u>box 53, folders 37-194</u>	1964-1971
h 20 f 440		
b. 20, f. 469	Wa	
b. 20, f. 470	We - Wh	
b. 20, f. 471	Wi - Wy	
b. 20, f. 471	Wade, Preston	
	See also: <u>box 16, folders 393-398</u>	
b. 20, f. 472	Wandel, William H.	1964-1967
b. 20, f. 473	Wayne State University	1967-1972
b. 20, f. 474	Weinerman, E. Richard	1965-1968
b. 20, f. 475-476	Westchester Community Health Planning Corporation	1972–1975 February 18
b. 20, f. 477	Whipple (Allen O.) Surgical Society	1965-1968
b. 20, f. 478	White House Conference on Health	1965
b. 20, f. 478	Wilson, Glenn	
	See: box 4, folder 71	
b. 20, f. 479	Witten, Carroll L.	1966-1967
b. 20, f. 480	Woman's Medical College of Pennsylvania, Senior Seminars	1967-1968
b. 20, f. 480	Woodcock, Leonard	
	See: <u>box 40, folder 276</u>	
b. 20, f. 481	Wynn, Ed	1964-1966
b. 20, f. 482	Y - Z	
b. 20, f. 482	Yale University	
	See: <u>box 14, folder 353</u>	
	box 48, folder 382	
b. 20, f. 483	Yale University, Kiphuth (Bob) Memorial Fund	1967-1968

b. 20, f. 483	Yededia, Avram See: box 14, folder 350	
b. 20, f. 484	Yerby, Alonzo S.	1965-1967
b. 20, f. 484	Zwerdling, Miller, Klimst and Maurer	
·	See: <u>box 41, folder 295</u>	
	Personal Correspondence	
	General Correspondence	
b. 20, f. 485	A - C	
b. 20, f. 486	Columbia University College of Physicians and Surgeons, Alumni Association	1955-1964
b. 20, f. 487	D - E	
b. 20, f. 488	Employment possibilities	1964
b. 20, f. 489	Esselstyn, Caldwell B., Jr. (Bus)	1947-1972
b. 20, f. 490	Esselstyn, Erik C.	1955-1974
b. 20, f. 491	Esselstyn, Everett J. (June)	1948-1961
b. 20, f. 492	Esselstyn, Lillian	1956-1960
b. 20, f. 493	Esselstyn, Sarah B.	1946-1960
b. 20, f. 494	F-H	
b. 20, f. 495	Heyman (David M.) Award	Circa 1959
b. 20, f. 496	Howell, R. Rodney	1960-1974
b. 20, f. 496	Howell, Sarah V. (Mrs. R. Rodney)	1957-1964
b. 20, f. 497	I - K	
b. 21, f. 498	L-N	
b. 21, f. 499	New York State Employees' Retirement System	1956-1957
b. 21, f. 500	O - P	
b. 21, f. 501	Peckett, Mary (Mrs. Robert P.)	1957-1966
b. 21, f. 502	Presbyterian Alumni Association	1953-1967
b. 21, f. 503	Q - R	
b. 21, f. 504	S	
b. 21, f. 505	Sturhahn, H.C. (Cobbles)	1948-1958
b. 21, f. 506	Т	

Personal Correspondence > General Correspondence (continued)

b. 21, f. 507	W-Y	
b. 21, f. 508	Yale Alumni Associates in Medicine	1953-1968
b. 21, f. 508	Yale Club	1963-1972
b. 21, f. 508	Yale Corporation	1968
b. 21, f. 509-510	Yale University Alumni Association	1948-1974
b. 21, f. 511	Yale University Athletic Association	1956-1967
b. 21, f. 512	Yale University Committee on Enrollment and Scholarships	1958-1963
b. 21, f. 513	Yale University, New York Regional Association of Elihu	1956-1967
Su	bject Correspondence	
b. 21, f. 514-517	Expense accounts and honoraria	1955-1959, 1961-1964
b. 21, f. 518	Hospital appointments and lectureships	1951-1962

Series II: Principal Professional Activities, 1946-1974

11' (27 boxes)

PRINCIPAL PROFESSIONAL ACTIVITIES is organized in five sections: Rip Van Winkle Foundation, Community Health Association, New York Metropolitan Regional Medical Program, New York State Department of Health, Bureau of Emergency Medical Services, and United States Department of Health Education and Welfare, Health Maintenance Organization Service. The larger sections are organized in subsections.

Rip Van Winkle Foundation

General Papers

b. 22, f. 1	Certificate of incorporation and bylaws, agreement with Associates, amendments	1946-1961
b. 22, f. 2	Board of Directors: annual reports	1947-1950, 1957, 1962-1963
b. 22, f. 3	Medical staff meetings: minutes	1948-1959
b. 22, f. 4	Board of Directors: minutes and related material	1950-1956
b. 22, f. 5	"Manual for Professional Staff" English	1961
b. 22, f. 6	Executive Committee of the Professional Staff: minutes and correspondence	1962-1963
b. 22, f. 7	Committee re: medical staff salaries: notes and reports	1962-1964
b. 22, f. 8	Miscellaneous policy statements	1962, undated
b. 22, f. 9	Board of Directors: correspondence, project proposals and R.V.W.C. obituary	1964-1968
	Correspondence and subject files	
b. 22, f. 9	American Association of Medical Clinics See: box 1, folders 6-13	
b. 22, f. 9	American Cancer Society, New York State Division See: box 2, folder 15	
b. 22, f. 9	American Federation of Medical Clinics See: box 2, folder 20	
b. 22, f. 9	American Medical Association See: box 2, folder 21	
b. 22, f. 10	Asbornsen, Matthew A.	1962-1964
b. 22, f. 10	Askue, William	1953-1955
b. 22, f. 10	Barr, David See: box 2, folder 34	

b. 22, f. 10	Blair, Edwin F. See: box 3, folder 39 box 12, folder 283	
b. 22, f. 10	Briwa, Helen See: box 12, folder 290	
b. 22, f. 11	Brokaw, Katherine	1947-1953, 1957-1958
b. 22, f. 12	Cancilla, Michael	1958
b. 22, f. 12	Clark, Bliss See: box 3, folder 56	
b. 22, f. 13	Columbia County Arts and Crafts Guild	1958-1959
b. 22, f. 14-20	Columbia County Department of Health	1952-1955, 1957, 1960-1963
b. 22, f. 21-23	Columbia County Department of Public Welfare	1951-1962, 1956, 1960
b. 22, f. 24	Columbia County Medical Society	1946-1956
b. 23, f. 25	Columbia County Medical Society	1957-1964
b. 23, f. 26	Columbia County Medical Society (re: C.B.E. censures) See also: box 14, folder 347	1948-1961
b. 23, f. 27	Columbia County Society for Mental Health	1958-1961
b. 23, f. 28-32	Columbia Memorial Hospital	1944-1961, 1946-1964
b. 23, f. 33	Corfman, Phillip	1963
b. 23, f. 33	Davis, Michael M. See: box 4, folder 82	
b. 23, f. 33	Egan, Eleanor See: box 13, folder 311	
b. 23, f. 33	Farrell, J. Cottrell See: box 4, folder 91	
b. 23, f. 33	Ficke, Gladys See: box 4, folder 92	
b. 23, f. 33	Fiske, Robert See: box 4, folder 94	
b. 23, f. 33	Flaherty, J. Preston See: box 4, folder 94	

b. 23, f. 33	Gehrig, Eleanor See: box 4, folder 97	
b. 23, f. 34	Gerbarg, David S.	1953-1954
b. 23, f. 34	Group practice inquiries	1959-1964
b. 23, f. 35	Harper's English	1957
b. 23, f. 36-40	Health Insurance Plan of Greater New York	1951-1954, 1958-1964
b. 24, f. 41	Health Insurance Plan of Greater New York See also: box 78, folder 267	1964
b. 24, f. 42	Health Insurance Plan of Greater New York, Associated Medical Groups	1962-1964
b. 24, f. 43	Health Insurance Plan of Greater New York, Education Division	1958-1960
b. 24, f. 44-46	Health Insurance Plan of Greater New York, Federation of Medical Groups	1955-1961
b. 24, f. 44-46	Hilleboe, Herman See: box 5, folder 112	
b. 24, f. 44-46	Hilles, Charles D., Jr. See: box 5, folder 113	
b. 24, f. 47	Johnson, Robert R.	1958-1961
b. 24, f. 47	Larimore, Granville See: box 6, folder 136	
b. 24, f. 48	McWilliams, Charles M.	1949
b. 24, f. 48	Means, James See: <u>box 14, folder 366</u>	
b. 24, f. 48	Mudge, Stern, Baldwin and Todd See: box 6, folder 155	
b. 24, f. 49	Milliken, David K.	1952-1953
b. 24, f. 49	New York State Department of Health See: box 7, folder 165	
b. 24, f. 50	New York State Department of Social Welfare	1950-1962
b. 24, f. 51	New York State Education Department	1950
b. 24, f. 51	New York State Medical Society See: box 7, folder 167	

b. 24, f. 51	Parkhurst, Leonard See: <u>box 7, folder 176</u>	
b. 24, f. 51	Prentice, J. Rockefeller See: box 7, folder 181	
b. 24, f. 51	Prentice, P.I. See: box 7, folder 182	
b. 24, f. 52	Requests for information	1959-1964
b. 24, f. 52	Rose, Alfred See: box 17, folder 422	
b. 24, f. 52	Rose, Milton See: box 8, folder 197 box 17, folder 422	
b. 24, f. 52	Rosenthal, Paul See: <u>box 8, folder 198</u>	
b. 24, f. 52	Ryan, Allan See: box 8, folder 200	
b. 24, f. 52	St. John, Fordyce B. See: box 9, folder 203	
b. 24, f. 52	Sheps, Cecil See: box 9, folder 205	
b. 24, f. 52	Silver, George See: <u>box 9, folder 206</u>	
b. 24, f. 52	Spock, Benjamin See: box 9, folder 208	
b. 24, f. 53	Stearns, Kendall	1947-1954, 1960
b. 24, f. 53	Stout, Arthur Purdy See: box 9, folder 210	
b. 24, f. 53	Studer, Augustus C. See: box 9, folder 211	
b. 24, f. 53	Studer, Margot (Mrs. Agustus C.) See: box 9, folder 212	
L 24 f E4	Travis, Willis	1949-1953
b. 24, f. 54	114 (10) (((((((((((((((((((
b. 24, f. 54	Trussell, Ray E See: box 9, folder 220	

b. 24, f. 55	United States Department of Health, Education, and Welfare, Public Health Service, National Institutes of Health See: box 9, folder 223	
b. 24 , f. 56-57	Visitors to the clinic	1957-1959
b. 25, f. 58-59	Visitors to the clinic	1960-1964
b. 25, f. 60	Waldo, John and Irma	1961
b. 25, f. 60	Wynn, Ed See: box 9, folder 234 box 20, folder 481	
b. 25, f. 61	Yale University, School of Architecture	1960-1961
Business R	tecords	
Gene	eral	
b. 25, f. 62	Correspondence and related material	1947-1952
b. 25, f. 63	Correspondence re: retirement plans	1951-1964
b. 25, f. 64-65	Correspondence and related material	1953-1964
b. 25, f. 66	Contract with the Training School for Girls	1963
Finar	ncial	
	General	
b. 25 , f. 67	Correspondence and reports re: tax exempt status	1946-1948, 1960-1961
b. 25, f. 67 b. 25, f. 68	Correspondence and reports re: tax exempt status Financial and statistical summaries and related material for R.V.W. Medical Associates	1960-1961
	Financial and statistical summaries and related material for	1960-1961
b. 25, f. 68	Financial and statistical summaries and related material for R.V.W. Medical Associates	1960-1961 1947-1956
b. 25, f. 68 b. 25, f. 69	Financial and statistical summaries and related material for R.V.W. Medical Associates Budget summaries and working papers	1947-1956 1948-1955, 1964
b. 25, f. 68 b. 25, f. 69 b. 25, f. 70	Financial and statistical summaries and related material for R.V.W. Medical Associates Budget summaries and working papers Accounting records and projections	1960-1961 1947-1956 1948-1955, 1964 1952, 1956-1963
b. 25, f. 68 b. 25, f. 69 b. 25, f. 70 b. 26, f. 71	Financial and statistical summaries and related material for R.V.W. Medical Associates Budget summaries and working papers Accounting records and projections Income tax returns	1960-1961 1947-1956 1948-1955, 1964 1952, 1956-1963 1955
b. 25, f. 68 b. 25, f. 69 b. 25, f. 70 b. 26, f. 71 b. 26, f. 72	Financial and statistical summaries and related material for R.V.W. Medical Associates Budget summaries and working papers Accounting records and projections Income tax returns Correspondence re: loans from National Insurance Co. Financial and statistical summaries and related material for	1960-1961 1947-1956 1948-1955, 1964 1952, 1956-1963 1955 1955-1964 1957-1963,
b. 25, f. 68 b. 25, f. 69 b. 25, f. 70 b. 26, f. 71 b. 26, f. 72	Financial and statistical summaries and related material for R.V.W. Medical Associates Budget summaries and working papers Accounting records and projections Income tax returns Correspondence re: loans from National Insurance Co. Financial and statistical summaries and related material for R.V.W. Medical Associates	1960-1961 1947-1956 1948-1955, 1964 1952, 1956-1963 1955 1955-1964 1957-1963,
b. 25, f. 68 b. 25, f. 69 b. 25, f. 70 b. 26, f. 71 b. 26, f. 72	Financial and statistical summaries and related material for R.V.W. Medical Associates Budget summaries and working papers Accounting records and projections Income tax returns Correspondence re: loans from National Insurance Co. Financial and statistical summaries and related material for R.V.W. Medical Associates Fund raising	1960-1961 1947-1956 1948-1955, 1964 1952, 1956-1963 1955 1955-1964 1957-1963,
b. 25, f. 68 b. 25, f. 69 b. 25, f. 70 b. 26, f. 71 b. 26, f. 72 b. 26, f. 73	Financial and statistical summaries and related material for R.V.W. Medical Associates Budget summaries and working papers Accounting records and projections Income tax returns Correspondence re: loans from National Insurance Co. Financial and statistical summaries and related material for R.V.W. Medical Associates Fund raising General correspondence	1960-1961 1947-1956 1948-1955, 1964 1952, 1956-1963 1955 1955-1964 1957-1963, undated

Rip Van Winkle Foundation > Business Records > Financial > Fund raising > General correspondence (continued)

b. 26 , f. 77	Contribution lists	1949-1957
b. 26, f. 78	Contribution replies	1949-1959
b. 26, f. 79	John Price Jones Co.: "Survey, Analysis and Plan of Solicitation" for R.V.W.F.	1954
b. 26, f. 80	John Price Jones Co.: correspondence	1954-1955
b. 26, f. 81	John Price Jones Co.: lists of prospective donors and drafts of promotional materials	1954-1955
b. 26, f. 82	Campaign letters and replies	1954-1964
Sele	ect correspondence	
b. 26, f. 83	American Foundations Information Service	1954-1957
b. 26, f. 84	Astor Foundation	1949-1964
b. 26, f. 85	Austin, Edward	1950-1951
b. 26, f. 86	Avalon Foundation	1954-1963
b. 26, f. 87	Bench, Edward C.	1950-1954
b. 26, f. 88	Bontecou, Frederic H.	1948-1952
b. 26, f. 89	Carnegie Corporation	1954-1957
b. 26, f. 90	Carter, Mrs. Arthur, Jr.	1951-1954
b. 26, f. 91	Columbia Box Board Mills Co.	1958-1961
b. 26, f. 92	Commonwealth Fund	1948-1954
b. 27, f. 93	Commonwealth Fund	1955-1963
b. 27, f. 94	Cushing and Toth	1955-1964
b. 27, f. 95	Davis, Mr, and Mrs. Howland S.	1953
b. 27, f. 96	Dudley Foundation	1948, 1953-1960
b. 27 , f. 97	Ford Foundation	1957-1963
b. 27, f. 98	Garnjost, Frederick and Jane	1949-1951
b. 27, f. 99	Grant Foundation, Inc.	1952-1958
b. 27, f. 100	Hanes, John	1949-1957
b. 27, f. 101	Harkness Foundation, Inc.	1949-1959
b. 27, f. 102	Hilles, Charles D., Jr.	1950
b. 27, f. 103	Houghton, Mrs. William H.	1950-1953
b. 27, f. 104	James Foundation	1953-1964

Rip Van Winkle Foundation > Business Records > Financial > Fund raising > Select correspondence (continued)

b. 27, f. 105	Kellogg Foundation	1954-1957
b. 27, f. 106	Kresge Foundation	1948-1957
b. 27, f. 107	Kress (Samuel H.) Foundation	1954-1957
b. 27, f. 108	Lansing Foundation (Augustus C. Studer Memorial Fund)	1957
b. 27, f. 109	Macy (Josiah, Jr.) Foundation	1950-1963
b. 27, f. 110-113	Milbank Memorial Fund	1950-1965
b. 28, f. 114	New York Foundation, Inc.	1948, 1953-1956
b. 28, f. 115	Old Dominion Foundation, Inc.	1956
b. 28, f. 116	Olin Foundation, Inc.	1956-1962
b. 28, f. 117	Parsons, Joseph H.	1949-1955
b. 28, f. 118	Pfeiffer Research Foundation	1954-1958
b. 28, f. 119-121	Prentice, Alta Rockefeller	1946-1965
b. 28, f. 122	Pulitzer, Hubert	1950-1955
b. 28, f. 123	Raynie Foundation	1955, 1957
b. 28, f. 124	Rockefeller Foundation	1949-1963
b. 28, f. 125	Ryan, Allan and Fortune	1948-1952
b. 28, f. 126	Schiff Foundation	1957
b. 28, f. 127	Sears Roebuck Foundation	1962
b. 28, f. 128	Sloan (Alfred P.) Foundation	1957
b. 28, f. 129	Stackpole-Hall Foundation	1950-1964
b. 28, f. 130	Stearns, Mr. and Mrs. Malcolm	1949-1955
b. 28, f. 131	Steiner (S. S.) Shops, Inc.	1948-1954
b. 28, f. 132	Studer (Augustus C.) Memorial Fund	1957
b. 28, f. 133	Whitney (William C.) Foundation	1950-1959
b. 28, f. 134	Wiman, Dwight Deere	1948-1951
b. 28, f. 135	Woolworth, Norman B.	1950-1960
Personne	el	
Cor	rrespondence	
b. 29, f. 136	M.D. applications	1946-1952
b. 29, f. 137	Clinic staff	1946-1954

Rip Van Winkle Foundation > Business Records > Personnel > Correspondence (continued)

b. 29, f. 138	Non-M.D. applications	1946-1954
b. 29, f. 139-141	M.D. applications	1953-1955
b. 29, f. 142	Clinic staff	1955-1960
b. 29, f. 143	M.D. applications	1960-1961 March
b. 29, f. 144	Form replies to advertisements	1960-1962
b. 30, f. 145	General recruitment	1960-1963
b. 30, f. 146-147	M.D. applications	1961 April- December
b. 30, f. 148	Clinic staff	1961-1964
b. 30, f. 149-151	M.D. applications	1962-1963
b. 30, f. 152	General recruitment	1964
Supplies a	and facilities	
Fac	ilities	
b. 31, f. 153-154	Canaan clinic: correspondence, bills and inventories	1956-1964
b. 31, f. 155	Chatham clinic: correspondence, bills and inventories	1958-1961
b. 31, f. 156	Clinic library: inventories	1957-1959
b. 31, f. 157	Dinehart Mansion acquisition: correspondence	1955-1956
b. 31, f. 158	Germantown clinic: correspondence and bills	1953-1961
b. 31, f. 159	Hillsdale clinic: correspondence, bills and inventories	1944, 1950-1959
b. 31, f. 160	Hudson clinic: correspondence, bills and inventories	1955-1960
b. 31, f. 161	Philmont clinic: correspondence, bills and inventories	1950-1964
b. 31, f. 162	Valatie clinic: affidavit, correspondence and bills	1958-1961
Sup	plies	
b. 31, f. 163	Building construction: correspondence and plans	1956-1957
b. 31, f. 164	Confidential records systems: correspondence	1957
b. 31, f. 165	General: inventories, correspondence and bills	1946-1959
b. 31, f. 166	Prefabricated buildings: correspondence	1959-1961
Programs and Projec	ts	
Annual review	examinations	

Correspondence

b. 31, f. 167-168 Prospective patients 1948-1954

Programs and Projects > Annual review examinations > Correspondence (continued)

b. 31, f. 169	Past patients (A - K)	1955
b. 31, f. 170	Past patients (I - Z)	1955
b. 32, f. 171	Scheduling	1955
b. 32, f. 172	Patients	1956
b. 32, f. 173	Prospective patients	1956
b. 32, f. 174-175	Patients	1957-1958
	Cancer Diagnostic Clinic	
	Correspondence	
b. 32, f. 176	Approval and operation	1943-1954
b. 32, f. 177	American Cancer Society	1947-1954
b. 32, f. 178	American College of Surgeons	1950-1954
b. 32, f. 179	Patients re: scheduling	1951-1953
b. 32, f. 180	American Cancer Society	1955
b. 32, f. 181	Patients re: scheduling (A - J)	1955
b. 32, f. 182	Patients re: scheduling (L - Z)	1955
b. 32, f. 183	Patients re: scheduling (A - J)	1956
b. 32, f. 184	Patients re: scheduling (K - Z)	1956
b. 33, f. 185-186	American Cancer Society	1956-1958
b. 33, f. 187	Patients re: scheduling	1957-1958
b. 33, f. 188	Outline re: uterine cancer screening program	1958
b. 33, f. 189	Educational Fellowship Fund: correspondence	1957-1964
b. 33, f. 190	"Functional Design of a Rural Community Health Center" English	1958-1961
	Fortnightly Meetings	
b. 33, f. 191	Correspondence and related material	1946
b. 33, f. 192	Schedules	1946-1961
b. 33, f. 193-197	Correspondence and related material	1948-1953
b. 33, f. 198	News releases and related material	1953-1960
b. 33, f. 199-201	Correspondence and related material	1954-1956
b. 34, f. 202-204	Correspondence and related material	1957-1961

Home Care Program

Programs and Projects > Annual review examinations > Home Care Program (continued)

b. 34, f. 205	Personnel records	1962
b. 34, f. 206	Advisory board correspondence and minutes	1962-1964
b. 34, f. 207	Correspondence re: personnel	1962-1964
b. 34, f. 208	Financial records	1962-1964
b. 34, f. 209	Meeting minutes	1963-1964
b. 34, f. 210	Reports and print material	1963-1964, undated
b. 34, f. 211	Regulations	Circa 1963-1964
Me	ntal Hygiene Section	
b. 34, f. 212-213	General correspondence and reports	1951-1956
b. 34, f. 214	Psychosocial development of aggressive behavior: correspondence and application	1956-1957 October
b. 35, f. 215	Psycococial development of aggressive behavior: correspondence and application	1957 November-1963
b. 35, f. 216	General correspondence and reports	1957-1958
b. 35, f. 217	General correspondence and reports re: New York State Department of Mental Health	1959-1964
b. 35, f. 218	General reports and grant applications	1959-1964
Pub	lic Health Educator	
b. 35, f. 219-224	Correspondence and related material	1953-1956 June
b. 36, f. 225-226	"Developing Comprehensive Rural Group Practice": reports and correspondence English	1956 July 2
b. 36, f. 227-229	Correspondence and related material	1956 July-1958
Publication	ons and Photographs	
Pub	lications	
b. 36, f. 231	Health Insurance Plan of Greater New York leaflet	1963
b. 36, f. 232	"Health Preferred"	1954-1955
b. 36, f. 233	News releases	1954-1961, undated
b. 36, f. 234	Proceedings of the Rip Van Winkle Clinic, Volume I, 1-7	1949
b. 37, f. 235	Proceedings of the Rip Van Winkle Clinic, Volume II, 1-4	1950
b. 37, f. 236	Proceedings of the Rip Van Winkle Clinic, Volume III, 1-3	1951
b. 37, f. 237	Proceedings of the Rip Van Winkle Clinic, Volume IV, 1-3	1952

Programs and Projects > Publications and Photographs > Publications (continued)

b. 37, f. 238	Proceedings of the Rip Van Winkle Clinic, Volume V, 1-3	1953
b. 37, f. 239	Proceedings of the Rip Van Winkle Clinic, Volume VI, 1-2	1954
b. 37, f. 240	Proceedings of the Rip Van Winkle Clinic, Volume VII, 1-4	1956
b. 37, f. 241	Proceedings of the Rip Van Winkle Clinic, Volume VIII, 1-4	1957
b. 37, f. 242	Proceedings of the Rip Van Winkle Clinic, Volume IX, 1-4	1958
b. 37, f. 243	Proceedings of the Rip Van Winkle Clinic, Volume X, 1-4	1959
b. 37, f. 244	Proceedings of the Rip Van Winkle Clinic, Volume XI, 1-4	1960
b. 37, f. 245	Proceedings of the Rip Van Winkle Clinic, Volume XII, 1-4	1961
b. 37, f. 246	Proceedings of the Rip Van Winkle Clinic, Volume XIII, 1-4	1962
b. 38, f. 247	Proceedings of the Rip Van Winkle Clinic, mailing lists	Circa 1960
b. 38, f. 248	"The Wee Winkle," Volume II	1955
b. 38, f. 249	"The Wee Winkle," Volume III	1956
b. 38, f. 250	"The Wee Winkle," Volume IV	1957
b. 38, f. 251	"The Wee Winkle," Volume V	1959
b. 38, f. 252	"The Wee Winkle," Volumes VI-IX	1960-1961
Pho	tographs	
b. 38, f. 253	14 prints [Benjamin M. Spock and others, meeting re: "Developing Comprehensive Rural Group Medical Practice," Hudson and Philmont (New York)]	Circa 1956 July 2
b. 38, f. 254	34 prints of clinic buildings	undated
b. 38, f. 254 b. 38, f. 255	34 prints of clinic buildings 18 prints of staff, patients, clinic interior	undated undated
b. 38, f. 255 b. 38, f. 256	18 prints of staff, patients, clinic interior	undated
b. 38, f. 255 b. 38, f. 256	18 prints of staff, patients, clinic interior 4 prints, C.B.E. with others	undated
b. 38, f. 255 b. 38, f. 256	18 prints of staff, patients, clinic interior 4 prints, C.B.E. with others e Material	undated
b. 38, f. 255 b. 38, f. 256 Reference	18 prints of staff, patients, clinic interior 4 prints, C.B.E. with others e Material dson and Columbia County "Proceedings, Columbia County Conference on Youth"	undated undated
b. 38, f. 255 b. 38, f. 256 Reference Hud b. 38, f. 257	18 prints of staff, patients, clinic interior 4 prints, C.B.E. with others e Material dson and Columbia County "Proceedings, Columbia County Conference on Youth" English	undated undated 1960 May 14
b. 38, f. 255 b. 38, f. 256 Reference Hud b. 38, f. 257	18 prints of staff, patients, clinic interior 4 prints, C.B.E. with others e Material dson and Columbia County "Proceedings, Columbia County Conference on Youth" English Report, "Community Environmental Health Survey" Report, "Public Health Survey of the Medical Resources of	undated undated 1960 May 14 Circa 1959 1955

New York State

Programs and Projects > Reference Material > New York State (continued)

b. 38, f. 262	Publications re: children and youth	1960
b. 39, f. 263	"Statistical Report of Psychiatric Clinics in New York State" English	1963
R.V.V	W.F.	
b. 39, f. 264-270	Newsclippings	1946-1965
b. 39, f. 271	Report, "Health Resources Survey - 1957"	1957
b. 39, f. 272	Report, "The Rural Medical Problem"	undated
b. 39, f. 273	Miscellaneous articles and reports	1950, 1958, undated
Community Hea	alth Association	
Backgroui	nd Material	
b. 39, f. 274 Proc	eedings, Conference on Quality of Medical Care	1957 January 11-12
b. 40, f. 275 Revi	sed proceedings, Conference on Quality of Medical Care	1957 January 11-12
Correspon	ndence	
b. 40, f. 276-281 Gen	eral	1964-1967 September
b. 40, f. 282 Gene	eral	1967 October- 1968
Sele	ct	
b. 40, f. 282	American Medical Association See: box 11, folder 260	
b. 40, f. 283	Bannon, Kenneth	1965-1966
b. 40, f. 284	Bushnell, George	1964-1967
b. 40, f. 285	Deitch, Daniel	1957-1967
b. 40, f. 285	Fein, Rashi See: <u>box 13, folder 318</u>	
b. 40, f. 286	Glasser, Melvin	1965-1966 February
b. 40, f. 287	Glasser, Melvin	1966 March - 1967
b. 40, f. 287	Group Health Association of America See: box 59, folder 103	

Community Health Association > Correspondence > Select (continued)

b. 40, f. 287	Kaiser Foundation See box 14, folders 349-351	
b. 40, f. 288	Mazey, Emil	1964-1967
b. 40, f. 288	Medical Foundation of Bellaire See: box 15, folder 374	
b. 40, f. 288	Michigan, University of See: box 15, folder 382	
b. 40, f. 288	Mott, Frederick See: box 16, folder 384	
b. 40, f. 288	Nelson, John A. See: box 16, folder 392	
b. 40, f. 288	Ravitz, Melvin See: <u>box 17, folder 419</u>	
b. 40, f. 288	Reeves, Arthur See: box 13, folder 320	
b. 40, f. 289	Reuther, Walter	1964-1968
b. 40, f. 289	Scholdager, Rolf See: box 17, folder 427	
b. 40, f. 289	Stewart, William H. See: box 18, folder 435	
b. 40, f. 289	Trese, John A. See: box 18, folder 439	
b. 40, f. 289	United Auto Workers See: box 18, folders 442-447	
b. 40, f. 289	United Steel Workers of America See: box 19, folder 464	
b. 41, f. 290	Verhelle, Joseph	1965-1966
b. 41, f. 291	Zwerdling, Abraham	1965-1971
Α	Administrative and Program Papers	
b. 41, f. 292	Correspondence and reports re: legislation	1958-1965 January
b. 41, f. 293	Correspondence, reports and notes re: operation of C.H.A.	1958-1971
b. 41, f. 294	Statistical tables and reports re: service and enrollment	1963-1964
b. 41, f. 295-296	Correspondence, notes and reports re: Medical Institutes of Local 88, Meat and Related Industries Welfare Fund Trust	1964-1965

Community Health Association > Administrative and Program Papers (continued)

b. 41, f. 297	Correspondence and news releases re: Great Lakes Consumer Conference	1964
b. 41, f. 298	Correspondence, reports and newsletters re: Mental Health Program	1964-1965
b. 41, f. 299	Correspondence, minutes, speech and agreement re: Metropolitan Hospital	1964-1971
b. 41, f. 300	Correspondence and reports re: legislation	1965 February - 1966
b. 41, f. 301	Correspondence and reports re: project grants	1965
b. 41, f. 302	Correspondence and reports re: Workmen's Compensation	1965
b. 41, f. 303	Report, "Choice of Health Care Plans," University of Michigan School of Public Health	1965
b. 42, f. 304	Pamphlets	1965-1966
b. 42, f. 305	Correspondence, pamphlets and reports re: Home Health Care Project	1965-1967
b. 42, f. 306	Correspondence and news releases re: Lamaze Method of Childbirth	1966
b. 42, f. 307	Newsletters re: Michigan Blue Cross Medicare Bulletin	1966
b. 42, f. 308	Correspondence, reports and newsletters re: Mental Health Program	1966-1967
b. 42, f. 309	Newsletters re: Michigan Blue Cross Medicare Bulletin	1967
b. 42, f. 310	Report re: City of Detroit, Mayor's Committee for Human Resources Development, Comprehensive Neighborhood Health Center	1967
New York	Metropolitan Regional Medical Program	
Gen	eral	
b. 42, f. 311	Background material re: President's Commission on Heart:Disease, Cancer and Stroke	1964-1968
b. 42, f. 312-313	Correspondence, reports and notes	1966 June - 1968
b. 43, f. 314	Interoffice memoranda	1967
b. 43, f. 315		
	Correspondence re: Putnam County Medical Society	1967-1968
b. 43, f. 316	Correspondence re: Putnam County Medical Society Correspondence and newsletters re: Regional Plan Association, Inc.	1967-1968 1967-1968
b. 43, f. 316	Correspondence and newsletters re: Regional Plan Association, Inc. Correspondence and print material re: conference-workshop on the	1967-1968
b. 43, f. 316 b. 43, f. 317	Correspondence and newsletters re: Regional Plan Association, Inc. Correspondence and print material re: conference-workshop on the operation of R.M.P.'s Correspondence and print material re: Gouvernour Health Services	1967-1968 1967-1968
b. 43, f. 316 b. 43, f. 317 b. 43, f. 318	Correspondence and newsletters re: Regional Plan Association, Inc. Correspondence and print material re: conference-workshop on the operation of R.M.P.'s Correspondence and print material re: Gouvernour Health Services proposal Correspondence, memoranda and reports re: Memorial Hospital	1967-1968 1967-1968 1967-1968

New York Metropolitan Regional Medical Program > General (continued)

b. 43, f. 321	Monthly activities reports	1967-1968
b. 43, f. 322	Notes and reports re: Planning Conference	1968 Sun 20
b. 43, f. 323	Annual trustee report and revised guidelines	1968
b. 44, f. 324	Correspondence and print material re: mobile coronary care unit proposal	1968
b. 44, f. 325	Correspondence and print material re: Pediatric Pulmonary Disease Center project	1968
b. 44, f. 326	Correspondence and print material re: research and evaluation	1968
b. 44, f. 327	Interoffice memoranda	1968
b. 44, f. 328	Reports and newsletters re: News Information Data	1968
b. 44, f. 328	American Federation of Industrial Organizations, N.Y. City Central Labor Council See: box 11, folder 258	
b. 44, f. 328	American Medical Association, Emergency Medical Services Committee	
L 44 £ 220	See: box 11, folder 262	
b. 44, f. 328	Association of American Medical Colleges See: box 11, folder 268	
b. 44, f. 328	New York State Department of Health, Health Manpower Group See: box 17, folder 403	
b. 44, f. 328	New York State Department of Health, Health Resources Commission See: box 17, folder 404	
b. 44, f. 328	Segal, Martin E. See: box 17, folder 427	
Con	nmittees and Councils	
b. 44, f. 329	Ad Hoc Committee on Pulmonary Disease: minutes	1968
b. 44, f. 330	Ad Hoc Committee on Urban Problems: correspondence notes and reports	1967
	Advisory Committee	
b. 44, f. 331-333	Correspondence, minutes, notes and reports	1967 June - 1968 March
b. 44, f. 334	Correspondence, minutes, notes and reports	1968 April- August
b. 44, f. 334	Advisory Committee Annual Meeting: reports, notes and summaries	1968 February 19
b. 44, f. 336	Cancer Subcommittee: correspondence, memoranda and reports	1967-1968

New York Metropolitan Regional Medical Program > Committees and Councils (continued)

b. 44, f. 337	Coordinator's Committee: correspondence, minutes, notes and report	s 1967-1968
b. 44, f. 338	Dental Subcommittee: correspondence and reports	1968
b. 44, f. 339	Diabetes Subcommittee: memoranda and minutes	1968
	Health Careers for the Disadvantaged Committee	
b. 44, f. 340-341	Correspondence, reports and notes	1967 December - 1968 January
b. 45, f. 342	Correspondence, reports and notes	1968 February 1-19
b. 45, f. 343	Correspondence and reports	1968 February 20-29
b. 45, f. 344-345	Correspondence, reports and notes	1968 March- April
b. 45, f. 346	Correspondence and reports	1968 May-July
b. 45, f. 347	Correspondence and notes re: fund raising	1968
b. 45, f. 348	Drafts of resolutions and related notes	1968
b. 45, f. 349	Notes	undated
b. 45, f. 350	Heart Disease Subcommittee: minutes and memoranda	1968
b. 45, f. 351	New York State Joint Council on R.M.P's: agenda, participant list and notes	1967-1968
b. 45, f. 352	Renal Subcommittee: correspondence, reports and print material	1968
b. 45, f. 353	Respiratory Disease Subcommittee: notes, memoranda and reports	1968
b. 45, f. 354	Steering Committee: minutes, memoranda and reports	1968
b. 45, f. 355	Subcommittee on Continuing Education: correspondence, notes and reports	1968
	Subcommittee on Evaluation	
b. 46, f. 356-358	Correspondence, notes and reports	1967 April - 1968
b. 46, f. 359	Subcommittee on Home Care: minutes, notes and reports	1968
	Subcommittee on Home Health Agencies	
b. 46, f. 360	Correspondence, reports and print material	1967
b. 46, f. 361	Correspondence, reports and notes	1968
b. 46, f. 362	Subcommittee on Stroke: minutes, notes and reports	1968
0	ther R.M.P.'s	
b. 46, f. 363	Albany: correspondence, report and print material	1967

New York Metropolitan Regional Medical Program > Other R.M.P.'s (continued)

b. 46, f. 364	Central New York: grant application and minutes	1967-1968
b. 46, f. 365	Connecticut: correspondence and reports	1965-1968
b. 46, f. 366	Greater Delaware Valley: correspondence and reports	1967-1968
b. 46, f. 367	Maine: grant application and correspondence	1967-1968
b. 47, f. 368	Michigan: correspondence and reports	1967-1968
b. 47, f. 369	Missouri: progress report	1967
b. 47, f. 370	New Jersey: reports	1967-1968
b. 47, f. 371	Pittsburgh: correspondence and reports	1966-1967
b. 47, f. 372	Rochester: program report and evaluation	1966-1967
b. 47, f. 373	South Carolina: grant application	1967
b. 47, f. 374	Western New York: grant application	1967
	New York State Department of Health, Bureau of Emergency Medical Services	
b. 47, f. 375	General correspondence, notes, news releases and reports re: job descriptions and appointment	1968-1969
b. 47, f. 376	Public Health Service report on E.M.S. and related correspondence	1970
	And July Con Consulting	
	Ambulatory Care Committee	
b. 47, f. 377-380	Correspondence and reports	1970 October- 1971 December
b. 47, f. 377-380 b. 48, f. 381		
	Correspondence and reports	1971 December
b. 48, f. 381	Correspondence and reports Committee on the Delivery of Health Services: correspondence and reports	1971 December 1971
b. 48, f. 381	Committee on the Delivery of Health Services: correspondence and reports Physician's Assistant Program: correspondence and reports	1971 December 1971
b. 48, f. 381 b. 48, f. 382	Correspondence and reports Committee on the Delivery of Health Services: correspondence and reports Physician's Assistant Program: correspondence and reports State Technical Advisory Committee on Emergency Health Services	1971 December 1971 1972
b. 48, f. 381 b. 48, f. 382 b. 48, f. 383	Correspondence and reports Committee on the Delivery of Health Services: correspondence and reports Physician's Assistant Program: correspondence and reports State Technical Advisory Committee on Emergency Health Services Correspondence and reports	1971 December 1971 1972
b. 48, f. 381 b. 48, f. 382 b. 48, f. 383 b. 48, f. 384	Committee on the Delivery of Health Services: correspondence and reports Physician's Assistant Program: correspondence and reports State Technical Advisory Committee on Emergency Health Services Correspondence and reports Correspondence and reports American Medical Association, Emergency Medical Services Committee	1971 December 1971 1972
b. 48, f. 381 b. 48, f. 382 b. 48, f. 383 b. 48, f. 384 b. 48, f. 384	Correspondence and reports Committee on the Delivery of Health Services: correspondence and reports Physician's Assistant Program: correspondence and reports State Technical Advisory Committee on Emergency Health Services Correspondence and reports Correspondence and reports American Medical Association, Emergency Medical Services Committee See: box 11, folder 262 Ast, David	1971 December 1971 1972
b. 48, f. 381 b. 48, f. 382 b. 48, f. 383 b. 48, f. 384 b. 48, f. 384 b. 48, f. 384	Committee on the Delivery of Health Services: correspondence and reports Physician's Assistant Program: correspondence and reports State Technical Advisory Committee on Emergency Health Services Correspondence and reports Correspondence and reports American Medical Association, Emergency Medical Services Committee See: box 11, folder 262 Ast, David See: box 11, folder 269 Hilleboe, Herman E.	1971 December 1971 1972

New York State Department of Health, Bureau of Emergency Medical [...] (continued)

b. 48, f. 384	New York State Employees Retirement System
	See: <u>box 17, folder 406</u>

United States Department of Health, Education, and Welfare, Health Maintenance Organization Service

General

b. 48, f. 385-391	Correspondence and reports	1971–1972 Mar, 1972 May–1973
b. 49, f. 392	Correspondence and reports	1974
b. 49, f. 392	Health Insurance Plan of Greater New York See: box 80, folder 295	
b. 49, f. 392	New York State Bureau of Emergency Medical Services See: box 48, folder 383	
b. 49, f. 392	Seubold, Frank See: box 17, folder 427	
Sub	ject Files	
b. 49, f. 393	Print material	1972
b. 49, f. 394	Correspondence and reports re: H.M.O. seminar	1972 October -1973 May
b. 49, f. 395	Correspondence, reports and clippings re: Professional Standards Review Organization	1972-1973
b. 49, f. 396	Correspondence and reports re: Task Group Five	1973 January November 1
b. 49, f. 397	Correspondence and reports re: Task Group Five	1973 November 3-28
b. 49, f. 398	Correspondence and reports re: Task Group Five	1973 December 1-14
b. 49, f. 399	Correspondence and reports re: Task Group Five	1973 December 15 -1974 January
b. 49, f. 400	Program and participant list re: National Conference for Developing Title XIX-H.M.O. Contracts	1973
b. 49, f. 401	Correspondence and reports re: PLC-73-147 J.R. (C.B.E. report on quality care)	1973-1974
b. 49, f. 402	Correspondence and reports re: quality assurance	1973-1974
b. 49, f. 403	Meeting minutes	1974

Series III: Other Professional Activities, 1952-1973

15' (37 boxes)

OTHER PROFESSIONAL ACTIVITIES is organized in seven subsections: American Public Health Association, Group Health Association of America, Health Insurance Benefits Advisory Council, Health Insurance Plan of Greater New York, Inc., New York-State Public Health Council, Physicians Committee for Health Care for the Aged through Social Security, and Public Affairs Committee, Inc. The larger sections are organized in subsections.

American Public Health Association

General Papers

b. 50, f. 1	Correspondence and press releases	1957-1958
b. 50, f. 2	Technical Development Board: minutes	1959 September- October
b. 50, f. 3	Executive Board: minutes	1959 October
b. 50, f. 4	Governing Council and Executive Board: correspondence, minutes and resolutions $% \left(1\right) =\left(1\right) \left(1\right) \left($	1959-1961
b. 50, f. 5	Minutes and memoranda	1959-1961
b. 50, f. 6	Governing Council: order of business	1961
b. 50, f. 7	Requests for fellowships and nominations for prizes	1963-1964
b. 50, f. 8	Correspondence, reports and memoranda	1966-1973

Committees and Sections

Committee on Administrative Practice, Subcommittee on Medical Care

b. 50, f. 9	Reprint	1949
b. 50, f. 10	Memoranda	1952-1953
b. 50, f. 11	Correspondence, agenda and reprints	1954
b. 50, f. 12	Minutes, reprints and legislation	1955
b. 50, f. 13	Correspondence and memoranda	1956-1957
b. 50, f. 14	"Voluntary Medical Care Insurance: An Evaluation of Present Plans and Future Potentials": drafts English	1957
b. 51, f. 15	ong Range Planning Committee: correspondence	1966
N	Nedical Care Section	
b. 51 , f. 16	Medical Care Section Newsletter English	1954-1968
b. 51, f. 17	Amended constitution, correspondence and related material	1959

American Public Health Association > Committees and Sections > Medical Care Section (continued)

b. 51, f. 18	Correspondence, memoranda and related material	1960 January- March
b. 51, f. 19	Correspondence, memoranda and related material	1960 April-July
b. 51 , f. 20	Correspondence, minutes and related material	1960 August- September
b. 51, f. 21	Correspondence, minutes and related material	1960 October- December
b. 51, f. 22	Membership kit	1960
b. 52, f. 23	Correspondence, directories and minutes	1961 January- June
b. 52, f. 24	"Program Planning for 1961 Annual Meeting," manual English	1961 March 8
b. 52, f. 25	Correspondence, resolutions and related material	1961 July- December
b. 52, f. 26	Southern branch: correspondence and report	1961
b. 52 , f. 27	Abstracts of contributed papers, A.P.H.A. meeting	1961
b. 52, f. 28	Correspondence	1962
b. 52, f. 29	Correspondence and related material	1963
	Committee on Legislation	
b. 52, f. 30	Correspondence, summaries of legislation and background information	1964
b. 52, f. 31	Correspondence and memoranda	1965
b. 52, f. 32	Correspondence, memoranda and related material	1966
b. 52, f. 33	Professional Examination Service: correspondence	1963-1967
b. 52, f. 34	Program Area Committee on Medical Care Administration: correspondence and memoranda	1958-1962
	Group Health Association of America	
	Background Papers	
b. 53, f. 35	Association of Labor Health Administrators: correspondence and newsletter	1956
b. 53, f. 36	American Labor Health Association: correspondence and reports	1958-1959
	Cooperative Health Federation of America	
b. 53, f. 37	Correspondence, newsletter and related material	1953-1954
b. 53, f. 38	Correspondence, reports and print material	1955
b. 53, f. 39	Correspondence, reports and resolutions	1956

Group Health Association of America > Background Papers > Cooperative Health Federation of America (continued)

b. 53, f. 40	Correspondence re: Rural Health Committee	1956-1957
b. 53, f. 41	Correspondence, memoranda and reports	1957 January- June
	Group Health Federation of America	
b. 53, f. 42	Correspondence, minutes and reports	1957 July 17– December
b. 53, f. 43	Correspondence and reports re: Bylaw Review Committee and Committee on Organization Development	1957-1958
b. 53, f. 44	Correspondence and newsletters	1958 January- June
b. 53, f. 45	Correspondence, pamphlets and newsletters	1958 July- December
b. 54, f. 46	Correspondence, program material and reports	1959 January- May
b. 54 , f. 47	Correspondence, articles of incorporation and summary report	1959 June- December
	Correspondence and Subject Files	
b. 54, f. 48	Correspondence and notes as president (C.B.E.)	1960 May-June
b. 54, f. 49-51	Correspondence as president (C.B.E.)	1960 July- September
b. 55, f. 52-56	Correspondence as president (C.B.E.)	1960 October-1961
b. 55, f. 57	Correspondence, general: A - W	1955-1973
	Select	
b. 55 , f. 57	American Association of Medical Clinics See: box 1, folder 6	
	American Federation of Labor and Congress of Industrial Organizations	
b. 55, f. 58	Correspondence, text (C.B.E.) and reprint	1964
b. 55, f. 59	Correspondence and reports	1966-1968
b. 55, f. 60	U.S.D.H.E.W. grants	1971-1973
b. 55, f. 61	Statements and reports	1974
	American Optometric Association	
b. 55, f. 62	Manuals and reprints	1959-1963
	Correspondence and reports	1959-1964

Group Health Association of America > Correspondence and Subject Files > Select (continued)

Appalachian Regional Hospitals, Inc.

b. 56, f. 64 Correspondence, pamphlet	s and print material	958-1962
b. 56, f. 65 Correspondence, newsclipp	•	963 January- Narch
b. 56, f. 66 Survey and Report	19	963 April 21
b. 56, f. 67 Correspondence, bylaws, pr	rint material and notes 19	963 April-July
b. 56, f. 68 Correspondence, itineraries		963 August- December
b. 56, f. 69 Correspondence, reports an	nd notes 19	964
b. 56, f. 70 Arnett, Thomas M.: corresponde	nce 19	966-1967
b. 56, f. 71 Arnold, Fortas and Porter: corres	pondence 1	963-1964
b. 56, f. 72 Brindle, James: correspondence	19	968
b. 56, f. 73 C.B.S. Reports, "Face the Nation": discussion (Walter Reuther and E		961
b. 57, f. 74 California health plans study: cor material	respondence, guides and print 19	966
b. 57, f. 75 Cleveland plan: correspondence	19	961-1963
b. 57, f. 76 Cohelan, Jeffrey: correspondence	e 1º	971
b. 57, f. 77 Community Hospital Clinic (Elk Cagreements and budgets	City, Oklahoma): correspondence, 19	962-1963
b. 57, f. 78 Coppola, Peter B.: correspondence	e 19	962-1965
Dearing, W. Palmer		
b. 57, f. 79 Correspondence		961 February Nay
b. 57, f. 80 Correspondence, reports an	nd text of manuscript 19	
		962
b. 57, f. 81 Correspondence	<u> </u>	962 963
b. 57, f. 81 Correspondence b. 57, f. 82 Correspondence, A.M.A. so	11	
	ource paper and reports 19	963
b. 57, f. 82 Correspondence, A.M.A. so b. 57, f. 83 Correspondence, memoran	da and reprints	963
b. 57, f. 82 Correspondence, A.M.A. so b. 57, f. 83 Correspondence, memoran b. 57, f. 84 Correspondence, testimony	da and reprints 19 19 19 19 19 19 19 19 19 19 19 19 19	963 964 965
b. 57, f. 82 Correspondence, A.M.A. so b. 57, f. 83 Correspondence, memoran b. 57, f. 84 Correspondence, testimony b. 57, f. 85	da and reports 19 y and reports re: King-Anderson 19 lil	963 964 965 965

Group Health Association of America > Correspondence and Subject Files > Select (continued)

b. 57, f. 88	Developmental Research Project for Social Security Administration: correspondence, minutes and related material	1965-1966
b. 58, f. 89	Farmer's Union Hospital Association: notes and speech draft	undated
b. 58, f. 90	Federal Employees Health Program: correspondence, statistics and related material	1959-1964
b. 58, f. 91	Filene (Edward A.) Good Will Fund, Inc.: correspondence, agreement and related material	1960-1964
b. 58, f. 92	Fund raising and contributions: correspondence	1959-1964
b. 58, f. 93	Fund raising and contributions: correspondence and reports	1966-1974 June
b. 58, f. 94	Fund raising and contributions (Group Health Foundation): correspondence, budget and related material	1974 July-1975 January
b. 58, f. 95	Genesee Valley Group Health Association: correspondence, brochures and reports	1973-1975
b. 59, f. 96	Group Health Association, Inc. (Washington, D.C.): correspondence, budgets and reports	1965-1967
	Hansen, Horace R.	
b. 59, f. 97	Correspondence and reprints	1958-1962
b. 59, f. 98	State medical licensure laws survey	1962
b. 59, f. 98	Health Insurance Benefits Advisory Council See: box 11, folder 256	
b. 59, f. 98	Health Insurance Plan of Greater New York See: box 78, folders 267-305	
b. 59, f. 98	Health Maintenance Organization Services See: box 48, folders 385-403	
b. 59, f. 99	Kerr, Lorin E.: correspondence	1965-1966
b. 59, f. 100	Krantz, Goldie: correspondence	1964
b. 59, f. 101	Legislation: correspondence, news clippings and reprints	1950-1964
b. 59, f. 102	Lichtenberg, Henry H.: correspondence	1957-1958
b. 59, f. 103	Local 88, Meat and Related Industries Welfare Fund Trust: report	1964 December
b. 59, f. 104	McCaffee, Kenneth M.: correspondence	1964-1965
b. 59, f. 105	Medical Foundation of Bellaire: correspondence, petitions and press releases	1963-1966
	Medicare	
b. 59, f. 106	Legislation, reports and testimony	1965

Group Health Association of America > Correspondence and Subject Files > Select > Medicare (continued)

b. 59, f. 107	Correspondence, memoranda and photographs	1965-1967
b. 59, f. 108	Metropolitan Health Council (Indianapolis): correspondence, programs and reprints	1973-1974
b. 60, f. 109	Moorehead, Mildred: correspondence	1962-1964
b. 60, f. 110	Mott, Frederick D.: correspondence	1965
b. 60, f. 111	New Jersey Group Health Insurance vs. Charles R. Howell: affidavit and correspondence	1962-1963
b. 60, f. 112	Physicians Forum: correspondence	1961 August
b. 60, f. 113	Public relations and advertising: correspondence	1960-1964
b. 60, f. 114	Research project: application and correspondence	1962-1964
	Saskatchewan group practice development	
b. 60, f. 115	Correspondence, legislation and reports	1962 June-July
b. 60, f. 116	Correspondence and notes	1962 August
b. 60, f. 117-118	Correspondence and reports	1962 August- Dec, 1963-1964
b. 60, f. 119	Segadelli, Louis J.: correspondence and copies of legislation	1965-1968
b. 60, f. 120	Staten Island voluntary hospitals and H.I.P. physicians: correspondence	1960
b. 60, f. 121	United Housing Project (A. E. Kazen): correspondence	1962-1964
b. 60, f. 121	United States Department of Health, Education and Welfare, Conference on Medical Costs See: box 18, folders 453-454	
b. 60, f. 122	United States Department of Health, Education and Welfare, Public Health Service, Feasibility Study: correspondence and background material	1967
b. 60, f. 123	Van Goor, Robert: correspondence	1962-1964
Subdivis	ions	
An	nual meeting	
b. 60, f. 124	Proceedings	1961
b. 60, f. 125	Correspondence, agenda and related material	1962
b. 61, f. 126	Notes	1963
b. 61 , f. 127	Minutes	1966
b. 61 , f. 128	Correspondence, agenda and reports	1968
b. 61, f. 129	Reports	1969

Group Health Association of America > Subdivisions > Annual meeting (continued)

b. 61, f. 130	Reports, resolutions and related material	1974
b. 61, f. 131	Awards Committee: correspondence, text of remarks and reprints	1968-1971, 1974
	Board of Directors and Executive Committee	
b. 61, f. 132-136	Correspondence, minutes and related material	1959-1963
b. 62, f. 137-144	Correspondence, minutes and related material	1964–1973 May– December
b. 62, f. 145	Correspondence	1974
	Book Committee	
b. 63, f. 146	Correspondence, notes and outlines	1959-1960
b. 63, f. 147	Correspondence, minutes and drafts of chapters	1961
b. 63, f. 148	Drafts of chapters	1961-1963
b. 63, f. 149	Correspondence and drafts of chapters	1962
b. 63, f. 150	Correspondence	1963-1965
b. 63, f. 151	[Draft of text?] English	Circa 1964
b. 63, f. 152	Committee on Labor Participation: memorandum	1964
b. 63, f. 153	Drug Formulary Committee: correspondence	1960-1961
b. 63, f. 154	Group Practice Prepayment Plan Operations Committee: correspondence, memoranda and reports	1963
	Group Practice Prepayment Plan Development Committee	
b. 63, f. 155	Transcript of conference, "Tooling-up for Medicare"	1965
b. 64, f. 156	Correspondence, memoranda and related material	1965-1966
b. 64, f. 157	Correspondence, memoranda and related material	1968
b. 64, f. 158	Legislative Committee: correspondence and newsclippings	1960-1961
b. 64, f. 159	Medical Bill of Rights Review Committee: correspondence	1961
	Medical Directors Division	
b. 64, f. 160	Correspondence	1973
b. 64, f. 161	Correspondence, minutes and related material	1974-1975
	Medical Rights Committee	
b. 64, f. 162	Correspondence, minutes and reports	1963-1964
b. 64, f. 163	Correspondence, minutes and legal briefs	1965-1967
b. 64, f. 164	Nominating Committee: correspondence and reports	1961-1966

Group Health Association of America > Subdivisions (continued)

b. 64, f. 165	Occupational Health Committee: correspondence	1964
	Professional Services Committee	
b. 64, f. 166	Correspondence, programs and reports	1957-1960
b. 65, f. 167	Correspondence and reports	1961-1963
b. 65, f. 168	Search Committee: correspondence	1974
b. 65, f. 169	Speakers Bureau: correspondence and newsclippings	1973-1974
b. 65, f. 170	Standards Committee: correspondence, forms and manual	1973-1974
Pr	ograms and Institutes	
b. 65, f. 171	Group Dental Care and Prepayment: correspondence and program	1965-1966
	Group Health Institute	
b. 65, f. 172-175	Proceedings	1953-1954, 1956-1958
b. 65, f. 176	Correspondence, reports and proceedings	1960
b. 65, f. 177	Correspondence and proceedings	1961 May 8-10
b. 66, f. 178-179	Correspondence and proceedings	1962-1965
b. 66, f. 180	Correspondence, committee reports and minutes	1966-1967
b. 66, f. 181	Minutes and proceedings	1968
b. 66, f. 182	Proceedings	1972
b. 66, f. 183	Correspondence, proceedings and related material	1973
b. 66, f. 184	Correspondence, proceedings and related material	1974
b. 66, f. 185	Medical Care Research Meeting: correspondence and summary	1961
b. 67, f. 186	National Conference on Private Health Insurance: agenda and mss.	1967
b. 67, f. 187	Prepaid Group Practice Teach-In: correspondence	1971
b. 67, f. 188	Rural Health Maintenance Organization Conference: correspondence, program and related material	1974
b. 67, f. 189	White House Conference on Aging: correspondence and conference material	1960-1961
	Reference	
b. 67, f. 190	Speeches and writings by others	1961-1968
b. 67 , f. 191	Pamphlets	1962-1967, undated
b. 67, f. 192	Reprints	1967-1974

Group Health Association of America > Programs and Institutes > Reference (continued)

b. 67, f. 193	Legislation, "Health Maintenance Organization Act"	1973
b. 67, f. 194	Publications	1959-1974
Hea	lth Insurance Benefits Advisory Council	
	General Papers	
b. 67 , f. 195	Background book	1965
b. 68, f. 196	Correspondence, memoranda and membership lists	1965-1966
b. 68 , f. 197	Consultants' meetings book	1965 September - 1966 June
b. 68, f. 198	Approved minutes	1965 November - 1966 March 26
b. 68, f. 199	Agenda book	1965 December 17-19
b. 68, f. 200	Correspondence, memoranda and reports	1965-1968
b. 69, f. 201-205	Agenda book	1966 January 7- 9, 1966 January 28-30, 1966 February 25-27, 1966 March 26- 27, 1966 April 30-May 1
b. 70, f. 206	Approved minutes	1966 April -1967
b. 70, f. 207-208	Agenda book	1966 July 30–31, 1966 September 10–11
b. 70, f. 209	Correspondence, memoranda, and regulations	1966 September- December
b. 70, f. 210-211	Agenda book	1966 November 5–6, 1966 December 9–11
b. 71, f. 212	Presidential meeting on medicare implementation	1966
b. 71, f. 213-214	New members' background book, part I	1966-1968
b. 71 , f. 215	New members' background book, part II	1966-1967
b. 72, f. 216	Agenda book	1967 January 7-8
b. 72, f. 217	Agenda book (part 1)	1967 March 4
b. 72, f. 218	Agenda book (part 2)	1967 March 4
b. 72, f. 219	Approved minutes	1967 March- September

Health Insurance Benefits Advisory Council > General Papers (continued)

b. 72, f. 220	Reports on the administration of the program and the results of contract performance reviews	1967 June
b. 72, f. 221-222	Agenda book	1967 June 3-4, 1967 September 16-17
b. 73, f. 223	Agenda book	1967
b. 73, f. 224	Correspondence, print material and reports re: Medicare components and amendments	1967
b. 73, f. 225	Reports and studies re: effects of health legislation	1967-1968
b. 73, f. 226-228	Agenda book	1968 March 2–3, 1968 April 27–28, 1968 June 29
b. 74 , f. 229	Report and correspondence, Task Force on Medical Services	1968 August
b. 74, f. 230	Report, Committee on Medical Services	1968
b. 74, f. 231	Correspondence, print material and reports re: Medicare components and amendments	1968
b. 74, f. 232	Photographs and slides	1968, undated
b. 74, f. 233	Correspondence, annual report and membership lists	1969-1971
b. 74, f. 233	American Medical Association See: box 11, folder 260	
b. 74, f. 233	Ball, Robert See: box 12, folder 275	
b. 74, f. 233	Community Health Association: See: box 40, Folder 282	
b. 74, f. 233	Cornelius, Dorothy See: box 12, folder 304	
b. 74, f. 233	Gordon, Kermit See: <u>box 13, folder 326</u>	
b. 74, f. 233	Nelson, Russell A. See: box 16, folder 392	
Prod	cedural Manuals and Circulars	
b. 74, f. 234	Group Practice Prepayment Plan Letters English	1968, 1973
b. 74, f. 235	Intermediary agreement pursuant to section 1816	1967
b. 75 , f. 236	Intermediary Letters English	1967-1968

Health Insurance Benefits Advisory Council > Procedural Manuals and Circulars (continued)

b. 75, f. 237	Intermediary manuals	1967
b. 75, f. 238	Intermediary manual revisions (part A)	1967 August - 1968 February
b. 75, f. 239	Intermediary manual revisions (part A)	1968 March August
b. 75, f. 240	Intermediary manual revisions (part B)	1967-1968
	Staff memoranda	
b. 75 , f. 241	Administrative agents, parts A and B, designation and functions	1967
b. 75, f. 242	Admission procedures	[1967?]
b. 76, f. 243	Conditions for coverage of services of independent labs	1967
b. 76 , f. 244	Conditions of participation for hospitals	1965-1967
b. 76 , f. 245-247	Conditions of participation for extended care facilities	1966-1967
b. 76, f. 248	Disclosure of information	1967
b. 76, f. 249	Implementation and operation	1966-1967
b. 77, f. 250	Outpatient services	1966
b. 77, f. 251	Physician certification and recertification	1966-1967
b. 77, f. 252	Physicians and physicians' services	1966-1967
b. 77, f. 253	Provider services manuals and regulations	1968
b. 77, f. 254	Reasonable charges	1966-1967
b. 77, f. 255	Reimbursement, hospital based physicians	1966-1967
b. 77, f. 256	Reimbursement, group practice plans	1965-1967
b. 77, f. 257	Reimbursement for hospitals and other institutions	1965-1966
b. 77, f. 258	Reimbursement for provider costs	1966-1967
b. 77, f. 259	Utilization review	1965-1967
Mis	cellaneous Print Material	
b. 77, f. 260	Reprints and news releases	1965-1968
b. 78, f. 261	Manuscript (Charles G. Child)	1966
	Social Security Amendments of 1967, H.R. 5710	
b. 78, f. 262-263	Testimony transcripts	1967 March
b. 78, f. 264	Commissioner's Bulletins English	1967
b. 78 , f. 265	Correspondence, reports and summaries	1967

Health Insurance Benefits Advisory Council > Miscellaneous Print Material > Social Security Amendments of 1967, H.R. 5710 (continued)

b. 78, f. 266	Medicare Guidebook (amended) English	1967
He	ealth Insurance Plan of Greater New York, Inc.	
	Correspondence	
b. 78, f. 267	General correspondence and testimony	1969
b. 78, f. 268	Baehr, George	1954-1963
b. 78, f. 269	Barr, David	1960-1961
b. 78 , f. 269	Bigel, Jack See: box 12, folder 282	
b. 78, f. 270	Brindle, James	1962
b. 78, f. 271	Daily, Edwin	1961
b. 78 , f. 271	Group Health Association of America See: box 5, folder 120	
b. 78, f. 271	New York City Department of Health See: box 16, folder 399	
b. 78, f. 271	New York State Department of Health, Bureau of Emergency Medical Services See: box 47, folders 375-384	
	Board of Directors	
b. 78, f. 272-275	Minutes, memoranda and reports	1960–1964 May–Jan, 1964 October– December
b. 79, f. 276-286	Minutes, memoranda and reports	1965 January- Jul, 1965 September-1967 June
b. 80, f. 287-297	Minutes, memoranda and reports	1967 July-1968 Aug, 1970- 1971 May, 1971 September-Nov, 1972 January- Oct, 1973
b. 81, f. 298-299	Minutes, memoranda and reports	1974 January- October
b. 81, f. 300	Annual Members Meeting: annual report, photographs and notes	1974 May 14
b. 81, f. 301	"The Emerging Role of Consumers in the Health Delivery System": program and correspondence English	1974

Health Insurance Plan of Greater New York, Inc. (continued)

Re	eference	
b. 81, f. 302	"Bulletins" English	1956, 1958
b. 81, f. 303-304	Reports	1956-1961
b. 81, f. 305	Reports See also: box 23, folders 36-46	1962-1963
New Yo	rk State Public Health Council	
Ge	eneral Papers	
b. 81, f. 306	Correspondence, press releases, reprints	1955-1957
b. 81, f. 307-309	Correspondence, reports	1958-1959
b. 81, f. 310-311	Correspondence, press releases	1960-1961
b. 81, f. 312	Correspondence, reprints	1962-1963
b. 81, f. 313-314	Correspondence, press releases	1964, 1967
M	eeting Files	
b. 82, f. 315-318	Background material	1961 Jan, 1961 Mar, 1961 Apr, 1961 June
b. 83, f. 319-327	Background material	1961 Sep, 1961 October, 1961 Dec, 1962 Jan, 1962 Mar, 1962 Apr, 1962 Jun, 1962 Sep, 1962 October
b. 84, f. 328-330	Background material	1962 December-1968
Physicia	an's Committee for Health Care for the Aged through Social Security	
Ва	ackground Material	
b. 84, f. 331	Correspondence re: "Cooperative Clinic Bill, S. 1667"	1957
b. 84, f. 332	Correspondence and statements re: legislation	1957-1958
b. 84, f. 333-336	Correspondence and statements re: Forand bill	1957–1959 Oct, 1960 January– April
b. 84, f. 337	Newsletters and pamphlets	1958-1960
b. 85, f. 338	Correspondence and statements re: New York and Ohio state legislation	1959-1960

Physician's Committee for Health Care for the Aged through Socia [...] > Background Material (continued)

b. 85, f. 339-340	Correspondence, statements and print material re: miscellaneous legislation	1960
	General Papers	
b. 85, f. 341	Correspondence, statements and reports	1961 January– February 23
b. 85, f. 342	Correspondence and reports	1961 February 24-March
b. 85, f. 343-348	Correspondence, statements and print material	1961 April–Sep, 1962 January– May
b. 86, f. 349	Correspondence and T.V. transcript, "Medical Care Dispute"	1962 May
b. 86, f. 350-351	Correspondence, statements and print material	1962 June-July
b. 86, f. 352	Correspondence, releases and print material	1963 January- May
b. 86, f. 353	Correspondence, statements and reports	1963 June-July
b. 86 , f. 354	Correspondence and leaflets	1963 August- September
b. 86, f. 355-356	Correspondence and statements	1963 October- December
b. 86, f. 357	Correspondence, statements, print material and photograph	1964 January
b. 86 , f. 358	Correspondence, statements, reports and print material	1964 February- May
b. 86, f. 359	Reports and print material	1964 June-July
b. 86, f. 360	Correspondence and statements	1964 August
b. 87, f. 361	Correspondence, statements and T.V. transcript, "Rx for a Nightmare"	1964 September- December
b. 87, f. 362	T.V. transcript, "Medicare is Needed Now"	1965 June
b. 87, f. 363	Correspondence and reports	1965-1966
b. 87, f. 364	Oral history interview transcript	1966
b. 87, f. 364	Ball, Robert See: box 12, folder 275-277	
b. 87, f. 364	Roemer, Milton See: box 17, folder 422	
Public Affairs Committee, Inc., Health Advisory Committee		
b. 87, f. 365	Correspondence and reports	1959-1964
b. 87, f. 366-367	Correspondence and drafts of articles	1965-1967

Public Affairs Committee, Inc., Health Advisory Committee (continued)

b. 87, f. 367	Correspondence and drafts of articles	1967
b. 87, f. 368	Correspondence and reports	1968
b. 87, f. 369	Correspondence, reports and drafts of articles	1970-1971
b. 87, f. 370	Correspondence	1974

Series IV: Writings, 1949-1974

1' (3 boxes)

WRITINGS is organized chronologically.

b. 88, f. 1-2	Correspondence, speech texts	1949-1952
b. 88, f. 3	Correspondence, reprint	1953
b. 88, f. 4	Notes, draft	1954
b. 88, f. 5	Correspondence, tear sheet	1954
b. 88, f. 6	Correspondence, drafts	1955
b. 88, f. 7-8	Correspondence, speech text	1956-1957
b. 88, f. 9-11	Correspondence, notes, speech texts	1958-1960 March
b. 88, f. 12	Correspondence, speech texts	1960 April-June
b. 88, f. 13	Correspondence, reprints, speech texts	1960 July- September
b. 88, f. 14	Correspondence, notes, reprints, speech texts	1960 October- Dec, undated
b. 89, f. 15-17	Correspondence, reprints, speech texts	1961-1962 April
b. 89, f. 18	Correspondence, notes, speech texts	1962 May-Dec, undated
b. 89 , f. 19	Correspondence, reprints, speech texts	1963 January- June
b. 89, f. 20	Correspondence, notes, reprints, speech texts	1963 July-Dec, undated
b. 89, f. 21	Correspondence, reprints, speech texts	1964 January- March
b. 90, f. 22-23	Correspondence, notes, reprints, speech texts	1964 April-1965
b. 90, f. 24	Correspondence, notes, speech texts	1966
b. 90, f. 25	Correspondence, notes, speech texts, reprints	1967
b. 90, f. 26	Correspondence, reprints and speech texts	1968
b. 90, f. 27	Speech texts	1969
b. 90, f. 28	Notes, speech texts and tear sheets	1970
b. 90, f. 29	Correspondence, notes and speech texts	1971
b. 91, f. 30-31	Correspondence, notes, reprints and speech texts	1972-1973
b. 91, f. 32	Speech texts and reprints	1974

Series V: Reference, 1955-1970

3′ (6 boxes)

REFERENCE is organized alphabetically by topic.

b. 91a, f. 1-3	Aging and Medical Care	1956-1962 May
b. 92, f. 4	Aging and Medical Care	1962 June-1963
	Canada, Saskatchewan Doctors Dispute	
b. 92, f. 5	Annual report re: public health	1960-1961
b. 92, f. 6	Annual report re: Saskatchewan Hospital Services Plan	1960-1961
b. 92 , f. 7	Annual report and supplement re: Saskatchewan Medical Care Insurance Commission	1962, 1965-1966
b. 92, f. 8	Brief and other material re: Advisory Planning Committee on Medical Care	1960-1961
b. 92, f. 9	Correspondence and copies: Memorandum of Agreement, Government of the Province of Saskatchewan and the College of Physicians and Surgeons of Saskatchewan	1962
b. 92, f. 10	Fee schedule re: College of Physicians and Surgeons of Saskatchewan	1960
b. 92, f. 11	Legislation	1953-1962
b. 92, f. 12	Miscellaneous newsletters	1962
b. 93, f. 13	Miscellaneous reports and print material	1959, 1961-1962
b. 93, f. 14	Newsclippings and "Public Voice for Medical Insurance"	1962 April- August
b. 93, f. 15	Report re: Saskatchewan Hospital Survey and Master Plan	1962
b. 93, f. 16	Speeches by Saskatchewan Premier W. S. Lloyd and notes on Lord Taylor's speech	1962 May- August
b. 93, f. 17	Speeches presented to Medical Care Section and G.H.A.A., 90th Annual Meeting of A.P.H.A.	1962 October 17
b. 93, f. 18-19	Desk diaries and pocket calendars	1950-1953
b. 94, f. 20-24	Desk diaries and pocket calendars	1954-1960
b. 95, f. 25-27	Desk diaries and pocket calendars	1961-1963
b. 95, f. 28-30	Labor and health care	1953-1974
b. 96, f. 31-33	Labor and health care	1958-1967
b. 96, f. 34-39	Rip Van Winkle Foundation: panel discussion, dictaphone belts	1956

Selected Search Terms

The following terms have been used to index the description of this collection in the Library's online catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically therein.

Subjects

Health maintenance organizations Labor unions -- Health facilities Medical care Medicare Older people -- Medical care Physicians Public health

Geographic Names

New York (State) -- Rural conditions United States -- Politics and government --1961-1963

Occupations

Health services administrators

Preferred Titles

Contemporary Medical Care and Health Policy Collection

Names

Arnstein, Margaret G. Baehr, George, 1887-1978 Baumgartner, Leona, 1902-1991 Esselstyn, Caldwell B., 1902-1975 Falk, I. S. (Isidore Sydney), 1899-1984 Gimbel, Elinor Gold, Milton J. Hilles, Charles Dewey, 1867-1949 Hiscock, Ira V. (Ira Vaughan), 1892-Kerr, Lorin E., 1909-Kirkland, Joseph Lane, 1922-Kubie, Lawrence S. (Lawrence Schlesinger), 1896-1973 Reuther, Walter, 1907-1970 Ribicoff, Abraham, 1910-1998 Roosevelt, Eleanor, 1884-1962 Snoke, Albert W. (Albert Waldo), 1907-Spock, Benjamin, 1903-1998 Voorhis, Jerry, 1901-1984 Woodcock, Leonard, 1911-2001

Wynn, Edward, 1886-Wynn, Keenan, 1916-1986

Corporate Bodies

American Federation of Labor
American Public Health Association
Community Health Association (Boston, Mass.)
Group Health Association of America
Health Insurance Council
Health Insurance Plan of Greater New York, Inc
International Union, United Automobile,
Aircraft, and Agricultural Implement Workers
of America
Kaiser Foundation Research Institute
(Richmond, Calif.)
New York (State). Metropolitan Regional
Medical Program
New York State Emergency Medical Services
Council

Physicians Committee for Health Care for the Aged Through Social Security
Public Affairs Committee
Public Health Council (N.Y.)
Rip Van Winkle Foundation
United Mine Workers of America
United States. Department of Health,
Education, and Welfare
United States. Office of Health Maintenance
Organizations
Yale University. Department of Public Health
Yale University. Health Services